

Adams County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>Aero Technologies, LLC (17-HQJDF-010) - 11/18/2016</i>												
Corning (Adams County)												
\$1,430,000	\$1,180,000	\$225,000	\$23,850	25	0	0	25	25	0	0	25	18.88

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
<i>Aveka, Inc. (11-VAAC-014) - 6/16/2011</i>																				
Waukon (Allamakee County)																				
\$4,594,850	\$3,794,850	\$400,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	N/A	0	N/A	6/30/2014	\$4,998,651	6/30/2016

Appanoose County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Qualifying Wage	Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			
<i>RMA Armament, Inc. (16-HQJDF-036) - 2/19/2016</i>														
Centerville (Appanoose County)														
\$688,305	\$501,305	\$34,000	\$34,550	20	0	0	20	20	0	0	20	14.42	4/30/2020	4/30/2022

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
<i>Lee Container Corporation, Inc. (08-EZ-009) - 8/16/2007</i>																							
Centerville (Appanoose County)																							
\$7,612,625	\$5,105,125	\$0	\$543,638	11	0	45	56	11	0	22	33	11.25	11	0	22	33	8/31/2010	\$5,227,955	11	0	22	33	8/31/2020

Benton County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Frontier Natural Products Co-op (16-HQJTC-004) - 7/17/2015												
Urbana (Benton County)												
\$4,375,000	\$4,375,000	\$0	\$152,250	1	0	5	6	1	0	5	6	17.01

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
Frontier Natural Products Co-op (21-HQJTC-010) - 10/16/2020														
Norway (Benton County)														
\$7,369,330	\$7,369,330	\$0	\$300,462	4	0	20	24	4	0	20	24	27.84	10/31/2023	10/31/2025
Frontier Natural Products Co-op (18-HQJTC-020) - 10/20/2017														
Norway (Benton County)														
\$3,380,000	\$3,180,000	\$0	\$185,700	1	7	1	9	1	7	1	9	24.91	10/31/2020	10/31/2022

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Frontier Natural Products Co-op (16-HQJTC-002) - 7/17/2015																			
Belle Plaine (Benton County)																			
\$2,762,000	\$2,762,000	\$0	\$49,390	2	0	14	16	2	0	14	16	15.76	2	0	14	16	7/31/2018	\$3,501,256	7/31/2020
Frontier Natural Products Co-op (16-HQJDF-003) - 7/17/2015																			
Norway (Benton County)																			
\$8,651,500	\$8,433,500	\$82,500	\$390,360	11	0	12	23	11	0	12	23	19.54	11	0	12	23	7/31/2018	\$7,274,595	7/31/2020

Black Hawk County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Blackhawk Engineering, Inc. (13-HQJTC-041) - 5/17/2013												
Cedar Falls (Black Hawk County)												
\$3,560,000	\$3,560,000	\$0	\$137,000	4	0	12	16	4	0	12	16	18.25
Crystal Distribution Services Inc. (18-HQJTC-010) - 8/18/2017												
Waterloo (Black Hawk County)												
\$5,500,000	\$5,500,000	\$0	\$136,500	1	0	0	1	1	0	0	1	17.29
Tactical 8 Technologies LLC (12-100-008) - 2/17/2012												
Cedar Falls (Black Hawk County)												
\$435,000	\$75,000	\$45,000	\$0	15	0	0	15	15	0	0	15	16.18

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Jack Henry & Associates, Inc. (16-HQJDF-028) - 2/19/2016							
Cedar Falls (Black Hawk County)							
\$17,631,947	\$580,000	\$200,000	\$309,895	50	0	0	50
Scientific Games (16-HQJTC-044) - 5/20/2016							
Cedar Falls (Black Hawk County)							
\$48,950,625	\$400,000	\$0	\$730,359	27	0	4	31

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Advanced Heat Treat Corp. (18-HQJTC-038) - 3/23/2018														
Waterloo (Black Hawk County)														
\$4,896,001	\$4,894,001	\$0	\$230,880	6	0	6	12	6	0	6	12	17.29	3/31/2021	3/31/2023
Buckeye Corrugated Inc. (18-HQJTC-019) - 10/20/2017														
Cedar Falls (Black Hawk County)														
\$13,554,870	\$13,554,870	\$0	\$252,146	5	0	0	5	5	0	0	5	17.29	10/31/2020	10/31/2022
Lincoln Savings Bank (20-HQJTC-014) - 11/22/2019														
Waterloo (Black Hawk County)														
\$18,305,000	\$18,305,000	\$0	\$957,500	40	0	9	49	40	0	9	49	18.49	11/30/2022	11/30/2024

Black Hawk County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage	
Tyson Fresh Meats, Inc. (18-HQJTC-018) - 9/22/2017															
Waterloo (Black Hawk County)															
\$28,242,500	\$28,242,500	\$0	\$2,396,535	245	0	0	245	245	0	0	245	17.29	5/31/2021	5/31/2023	
Warren Transport, Inc. (20-HQJTC-010) - 11/22/2019															
Waterloo (Black Hawk County)															
\$8,650,000	\$8,650,000	\$0	\$77,400	4	0	0	4	4	0	0	4	18.49	11/30/2022	11/30/2024	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
HQAA JSA LLC (08-EZ-007) - 8/16/2007																							
Waterloo (Black Hawk County)																							
\$2,972,688	\$1,896,000	\$200,000	\$212,650	45	0	2	47	10	0	0	10	12.86	10	0	0	10	8/31/2011	\$4,767,868	19	0	0	19	8/31/2021
Hydrite Chemical Company, Inc. (16-HQJTC-050) - 4/22/2016																							
Waterloo (Black Hawk County)																							
\$15,896,400	\$15,863,400	\$0	\$791,795	11	0	0	11	11	0	0	11	16.79	11	0	0	11	4/30/2019	\$30,276,540	11	0	0	11	4/30/2021
Jack Henry & Associates, Inc. (16-HQJTC-028) - 2/19/2016																							
Cedar Falls (Black Hawk County)																							
\$17,631,947	\$580,000	\$200,000	\$309,895	50	0	0	50	22	0	0	22	26.72	22	0	0	22	2/28/2019	\$16,482,061	22	0	0	22	2/28/2021
Martin Brothers Distributing Company, Inc. and Martin Realty Company (16-HQJTC-005) - 7/17/2015																							
Cedar Falls (Black Hawk County)																							
\$16,148,000	\$16,148,000	\$0	\$1,267,680	16	0	19	35	16	0	19	35	19.13	16	0	19	35	7/31/2018	\$18,645,194	16	0	19	35	7/31/2020

<i>Closed Projects - Successful</i>																					
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date		
ConAgra Foods Packaged Foods, LLC (15-HQJTC-049) - 5/22/2015																					
Waterloo (Black Hawk County)																					
\$50,000,000	\$50,000,000	\$0	\$3,935,000	57	0	0	57	57	0	0	57	19.13	57	0	0	57	5/31/2018	\$67,590,051	5/31/2020		
CPM Acquisition Corp (15-HQJTC-002) - 7/18/2014																					
Waterloo (Black Hawk County)																					
\$750,000	\$715,000	\$0	\$26,200	0	1	1	2	0	1	1	2	19.13	0	1	1	2	7/31/2017	\$818,456	7/31/2019		

Black Hawk County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Hydrite Chemical Company, Inc. (13-EZ-008) - 12/27/2012																			
Waterloo (Black Hawk County)																			
\$15,368,221	\$15,318,221	\$0	\$412,956	9	1	0	10	10	1	0	11	13.69	10	1	0	11	12/30/2015	\$15,503,438	12/30/2017
John Deere Waterloo Product Engineering Center (14-HQJTC-040) - 5/16/2014																			
Cedar Falls (Black Hawk County)																			
\$39,824,000	\$27,737,500	\$0	\$1,321,909	0	29	0	29	0	29	0	29	18.84	0	29	0	29	5/31/2017	\$43,212,171	5/31/2019
Martin Brothers Distributing Company, Inc. (12-HQJP-040) - 3/26/2012																			
Cedar Falls (Black Hawk County)																			
\$5,983,508	\$5,983,508	\$0	\$298,815	2	0	10	12	2	0	10	12	21.04	2	0	10	12	3/31/2015	\$6,517,578	3/31/2017

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Glycerin Group dba KemX Global (16-HQJTC-032) - 1/29/2016												
Boone (Boone County)												
\$27,792,000	\$27,242,000	\$0	\$1,875,500	41	0	0	41	41	0	0	41	21.58

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
AgReliant Genetics, LLC (12-HQJP-054) - 5/18/2012																			
Ogden (Boone County)																			
\$36,221,729	\$36,221,729	\$0	\$2,103,638	16	0	18	34	16	0	18	34	20.16	16	0	18	34	5/13/2015	\$37,209,235	5/13/2017
Proliant Biologicals, Inc. (12-HQJP-006) - 8/18/2011																			
Boone (Boone County)																			
\$12,500,000	\$12,500,000	\$0	\$358,000	1	0	7	8	1	0	7	8	20.16	1	0	7	8	8/31/2014	\$16,741,054	8/31/2016

Bremer County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Terex USA, LLC (11-130-024) - 2/17/2011							
Waverly (Bremer County)							
\$5,914,000	\$112,500	\$500,000	\$0	29	6	16	51

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Ohler Pump a division of W.S. Darley & Co. (13-HQJDF-014) - 10/19/2012																			
Janesville (Bremer County)																			
\$600,000	\$595,000	\$36,000	\$24,720	9	0	0	9	5	0	0	5	18.36	5	0	0	5	10/31/2016	\$719,750	10/31/2018

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
GMT Corporation (11-130-034) - 6/16/2011																			
Waverly (Bremer County)																			
\$32,367,625	\$29,862,625	\$250,000	\$1,591,050	32	0	2	34	32	0	2	34	20	0	0	0	0	6/30/2018	\$35,172,679	6/30/2020

Buchanan County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Geater Machining and Manufacturing, Co. (18-HQJTC-002) - 7/21/2017														
Independence (Buchanan County)														
\$7,800,000	\$1,000,000	\$0	\$125,000	1	0	5	6	1	0	5	6	16.53	1/31/2022	1/31/2024

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Geater Machining and Manufacturing, Co. (16-HQJTC-017) - 9/18/2015																							
Independence (Buchanan County)																							
\$4,850,000	\$2,500,000	\$0	\$82,250	2	0	2	4	2	0	2	4	15.53	2	0	2	4	9/30/2018	\$7,974,640	2	0	2	4	9/30/2020

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Bachman Tool & Die Co. (11-HQJP-026) - 2/17/2011																			
Independence (Buchanan County)																			
\$3,735,000	\$750,000	\$0	\$164,250	3	0	0	3	3	0	0	3	17.02	3	0	0	3	2/28/2014	\$3,969,513	2/29/2016
Geater Machining and Manufacturing, Co. (11-HQJP-045) - 6/16/2011																			
Independence (Buchanan County)																			
\$6,500,000	\$3,600,000	\$0	\$319,000	11	0	0	11	11	0	0	11	17.02	11	0	0	11	6/30/2014	\$7,478,860	6/30/2016
Tyson Pet Products, Inc. (13-HQJTC-038) - 4/23/2013																			
Independence (Buchanan County)																			
\$24,121,465	\$22,972,824	\$0	\$1,110,700	11	0	122	133	11	0	122	133	16.8	11	0	122	133	4/30/2016	\$25,447,419	4/30/2018
Wapsie Valley Creamery, Inc. (12-VAAC-007) - 10/20/2011																			
Independence (Buchanan County)																			
\$991,186	\$991,186	\$100,000	\$73,750	0	26	0	26	0	26	0	26	18.01	0	26	0	26	10/31/2014	\$1,412,476	10/31/2016

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Sara Lee Foods (11-VAAC-010) - 4/21/2011												
Storm Lake (Buena Vista County)												
\$11,140,000	\$10,950,000	\$500,000	\$362,750	1	0	11	12	1	0	11	12	18.37

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Tyson Fresh Meats, Inc. (17-HQJTC-018) - 9/16/2016																							
Storm Lake (Buena Vista County)																							
\$30,000,000	\$30,000,000	\$0	\$1,182,000	8	0	0	8	8	0	0	8	18.35	8	0	0	8	9/30/2019	\$35,436,376	8	0	0	8	9/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Rembrandt Enterprises, Inc. (12-VAAC-003) - 8/18/2011																			
Rembrandt (Buena Vista County)																			
\$3,700,000	\$3,650,000	\$100,000	\$50,000	0	0	22	22	0	0	22	22	18.37	0	0	22	22	8/31/2014	\$8,184,995	8/31/2016

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
TrinityRail Maintenance Services, Inc. (19-HQJTC-024) - 5/17/2019														
Shell Rock (Butler County)														
\$60,000,000	\$48,950,000	\$0	\$3,495,000	28	0	235	263	28	0	235	263	21.43	5/31/2022	5/31/2024

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
VTI Architectural Products, Inc. dba Creative Composites (16-HQJDF-011) - 7/17/2015																			
Clarksville (Butler County)																			
\$2,878,000	\$2,878,000	\$18,000	\$126,090	6		10	16	6	0	10	16	15.12	6	0	10	16	7/31/2018	\$12,514,787	7/31/2020
Zinpro Corporation (13-HQJDF-030) - 1/18/2013																			
Shell Rock (Butler County)																			
\$21,136,600	\$21,136,600	\$320,000	\$85,000	20	0	0	20	20	0	0	20	18.36	20	0	0	20	1/31/2016	\$32,378,718	1/31/2018

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
UNVERFERTH MANUFACTURING CO., INC. (13-HQJDF-009) - 9/21/2012																			
Shell Rock (Butler County)																			
\$8,920,000	\$5,920,000	\$200,000	\$400,000	75	0	0	75	75	0	0	75	18.36	0	0	0	0	9/30/2015	\$0	9/15/2017

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
<i>Templeton Rye Spirits, LLC (17-HQJTC-017) - 10/21/2016</i>														
Templeton (Carroll County)														
\$33,945,671	\$33,926,811	\$0	\$1,953,391	18	0	9	27	18	0	9	27	19.79	10/31/2021	10/31/2023

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Iowa Corn Processors, L.C. (13-HQJTC-037) - 6/21/2013</i>																			
Glidden (Carroll County)																			
\$14,832,000	\$14,832,000	\$0	\$407,550	2	0	0	2	2	0	0	2	17.04	2	0	0	2	6/30/2016	\$17,725,971	6/30/2018

Cass County

Projects Under Contract - Performance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Qualifying Wage	Completion Date	Maint. Date	
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total				
Elkhart Plastics of Iowa & Elkhart Plastics, Inc. (19-HQJTC-010) - 11/16/2018															
Atlantic (Cass County)															
\$1,000,000	\$1,000,000	\$0	\$53,000	100	0	0	100	100	0	0	100	15.95	11/30/2021	11/30/2023	

Projects Under Contract - Maintenance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS			PROJECT COMPLETION								
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Elite Octane LLC (fka Farmers Energy Cardinal, LLC) (16-HQJTC-031) - 1/29/2016																							
Atlantic (Cass County)																							
\$218,000,000	\$189,900,000	\$0	\$4,250,000	45	0	4	49	45	0	4	49	18.67	45	0	4	49	1/31/2019	\$241,762,754	45	0	4	49	1/31/2021

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Schumacher Company LC (17-HQJDF-020) - 10/21/2016														
Durant (Cedar County)														
\$4,688,000	\$4,640,000	\$50,000	\$117,600	7	0	0	7	7	0	0	7	22.49	10/31/2021	10/31/2023

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Gott Ice Cream?, LLC (14-HQJDF-039) - 5/16/2014																			
Tipton (Cedar County)																			
\$1,195,000	\$820,000	\$125,000	\$39,250	24	1	10	35	24	1	10	35	18.22	0	0	0	0	5/31/2017	\$0	5/31/2019

Cerro Gordo County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Prestage Foods of Iowa, LLC (16-HQJTC-042) - 3/29/2016							
Mason City (Cerro Gordo County)							
\$240,000,000	\$239,250,000	\$0	\$11,480,250	332	0	590	922

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Qualifying Wage	Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			
Kraft Heinz Foods Company (19-HQJTC-028) - 5/17/2019														
Mason City (Cerro Gordo County)														
\$62,800,000	\$61,300,000	\$0	\$232,500	32	0	0	32	32	0	0	32	26.35	5/31/2022	5/31/2024

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Cargill Kitchen Solutions (17-HQJTC-046) - 4/17/2017																							
Mason City (Cerro Gordo County)																							
\$9,797,946	\$9,757,946	\$0	\$436,451	26	0	18	44	26	0	18	44	16.79	26	18	0	44	4/30/2020	\$9,319,035	26	0	18	44	4/30/2022

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Cargill Kitchen Solutions (11-EZ-030) - 5/19/2011																			
Mason City (Cerro Gordo County)																			
\$12,450,000	\$12,400,000	\$0	\$562,600	20	0	0	20	20	0	0	20	13.62	20	0	0	20	5/31/2014	\$10,489,882	5/31/2016
McKesson Corporation (15-HQJDF-034) - 2/20/2015																			
Clear Lake (Cerro Gordo County)																			
\$65,242,000	\$65,242,000	\$170,000	\$4,200,000	164	0	0	164	164	0	0	164	14.79	164	0	0	164	2/28/2018	\$70,955,084	2/28/2020
REG Mason City, LLC (14-EZ-001) - 7/19/2013																			
Mason City (Cerro Gordo County)																			
\$20,998,086	\$20,998,086	\$0	\$1,609,710	18	0	0	18	18	0	0	18	13.25	18	0	0	18	7/31/2016	\$23,637,045	7/31/2018

Cherokee County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Lopez Foods, Inc. (20-HQJDF-004) - 12/20/2019														
Cherokee (Cherokee County)														
\$87,563,000	\$29,563,000	\$500,000	\$1,855,000	171	6	215	392	171	6	215	392	17.4	12/31/2022	12/31/2024

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Harvest International (07-EZ-044) - 6/13/2007																							
Cherokee (Cherokee County)																							
\$1,093,000	\$708,000	\$0	\$82,425	26	0	0	26	26	0	0	26	11.33	26	0	0	26	6/30/2010	\$4,713,374	26	0	0	26	1/30/2020
Hy-Vee, Inc. (09-EZ-006) - 10/16/2008																							
Cherokee (Cherokee County)																							
\$17,924,000	\$17,774,000	\$0	\$1,976,660	12	0	0	12	12	0	0	12	11.8	12	0	0	12	10/31/2011	\$13,669,158	12	0	0	12	10/31/2021

Chickasaw County

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Zip's Truck Equipment Inc. (07-EZ-042) - 5/17/2007 New Hampton (Chickasaw County)																								
\$4,571,269	\$2,982,622	\$0	\$349,078	14	3	0	17	14	3	0	17	11.54	14	3	0	17	5/30/2012	\$4,961,966	14	3	0	17	5/30/2022	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Valley of the Moon Commercial Poults, Inc. (11-EZ-025) - 2/17/2011</i>																			
Osceola (Clark County)																			
\$17,000,000	\$17,000,000	\$0	\$1,994,744	11	0	22	33	11	0	22	33	11.98	11	0	22	33	2/28/2014	\$21,386,025	2/28/2016

Clay County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Rembrandt Enterprises, Inc. (12-HQJP-012) - 8/18/2011												
Spencer (Clay County)												
\$1,017,500	\$967,500	\$0	\$26,685	0	0	2	2	0	0	2	2	18.47
Simonsen Iron Works, Inc. (13-HQJDF-022) - 12/27/2012												
Spencer (Clay County)												
\$940,000	\$845,000	\$200,000	\$0	6	5	3	14	6	5	3	14	17.78

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Spencer NF (f/k/a TJN Enterprises, Inc.) (14-HQJTC-014) - 11/22/2013														
Spencer (Clay County)														
\$12,550,000	\$10,300,000	\$0	\$644,750	16	0	0	16	6	0	0	6	18.24	7/31/2019	7/31/2021

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Shine Bros. Corp. (14-HQJTC-013) - 11/22/2013																							
Spencer (Clay County)																							
\$3,400,000	\$1,900,000	\$0	\$78,500	4	0	0	4	4	0	0	4	18.24	4	0	0	4	11/30/2018	\$3,489,323	4	0	0	4	11/30/2020

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Quality Refrigerated Services, Inc. (15-HQJTC-061) - 6/19/2015																				
Spencer (Clay County)																				
\$4,436,613	\$4,426,613	\$0	\$83,770	2	0	19	21	2	0	12	14	18.49	2	0	12	14	6/30/2018	\$4,825,296	6/30/2020	

Clay County (Continued)

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Simonsen Iron Works, Inc. (15-HQJDF-028) - 12/19/2014</i>																			
Spencer (Clay County)																			
\$3,000,000	\$3,000,000	\$300,000	\$0	7	6	21	34	7	6	21	34	18.49	0	0	0	0	12/31/2017	\$3,000,000	12/31/2019

Clayton County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	
Caterpillar Elkader, LLC (12-100-006) - 12/16/2011													
Elkader (Clayton County)													
\$4,350,000	\$4,350,000	\$205,000	\$15,000	41	0	0	41	41	0	0	41	14	
Mobile Track Solutions, LLC (16-HQJDF-051) - 4/22/2016													
Elkader (Clayton County)													
\$5,110,000	\$5,110,000	\$180,000	\$357,000	30	0	0	30	30	0	0	30	14.7	

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Edgewood Locker, Inc. and Kerns Building LLC (21-HQJTC-018) - 2/19/2021														
Edgewood (Clayton County)														
\$8,880,000	\$8,435,000	\$0	\$472,050	14	0	0	14	14	0	0	14	17.86	2/28/2024	2/28/2026

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION								
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Mobile Track Solutions, LLC (09-EZ-014) - 4/16/2009																								
Elkader (Clayton County)																								
\$8,458,700	\$5,847,000	\$0	\$727,168	20	0	0	20	20	0	0	20	11.99	20	0	0	20	4/30/2012	\$10,438,949	20	0	0	20	4/30/2022	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Mobile Track Solutions, LLC (12-130-027) - 4/20/2012																			
Elkader (Clayton County)																			
\$2,747,625	\$2,747,625	\$100,000	\$322,937	20	0	0	20	20	0	0	20	18.2	20	0	0	20	4/30/2015	\$2,866,415	4/30/2017
Swiss Valley Farms Cooperative (15-HQJDF-019) - 11/21/2014																			
Luana (Clayton County)																			
\$20,621,340	\$20,621,340	\$465,000	\$543,040	4	89	6	99	4	89	95	99	13.7	4	89	6	99	11/30/2017	\$21,046,484	11/30/2019

Clinton County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Archer Daniels Midland Company (18-HQJTC-034) - 2/16/2018														
Clinton (Clinton County)														
\$178,400,000	\$178,400,000	\$0	\$8,074,000	0	42	0	42	0	42	0	42	15.99	2/28/2022	2/28/2024
Latham Pool Products, Inc. (17-HQJTC-034) - 1/20/2017														
DeWitt (Clinton County)														
\$2,852,000	\$2,140,000	\$0	\$53,040	3	0	20	23	5	0	0	5	18.36	8/31/2020	8/31/2022
Naeve Family Beef, LLC (21-HQJTC-019) - 2/19/2021														
Camanche (Clinton County)														
\$10,216,195	\$10,216,195	\$0	\$664,631	16	0	33	49	16	0	33	49	17.57	2/28/2024	2/28/2026
Nestle Purina PetCare Company (20-HQJTC-020) - 2/21/2020														
Clinton (Clinton County)														
\$140,000,000	\$140,000,000	\$0	\$5,100,000	73	0	0	73	73	0	0	73	16.63	2/28/2023	2/28/2025
Spiber America LLC (21-HQJDF-003) - 11/20/2020														
Clinton (Clinton County)														
\$101,400,000	\$101,400,000	\$1,000,000	\$0	5	0	0	5	5	0	0	5	17.57	11/30/2023	11/30/2025
Timken Drives, LLC (20-HQJDF-005) - 2/21/2020														
Clinton (Clinton County)														
\$2,150,000	\$1,400,000	\$250,000	\$0	66	0	18	84	66	0	18	84	16.63	2/28/2023	2/28/2025

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Data Dimensions Corporation (13-EZ-012) - 3/22/2013																			
Clinton (Clinton County)																			
\$6,218,700	\$5,901,350	\$0	\$162,000	10	0	120	130	10	0	120	130	14.03	10	0	100	110	3/31/2016	\$6,875,937	3/31/2018

Clinton County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Black Cat Blades (13-HQJDF-006) - 8/17/2012																			
DeWitt (Clinton County)																			
\$3,660,000	\$3,605,000	\$250,000	\$329,500	50	0	0	50	19	0	0	19	14.36	19	0	0	19	12/31/2016	\$3,555,886	12/31/2018
Custom-Pak, Inc. (05-EZ-029) - 5/20/2005																			
Clinton (Clinton County)																			
\$1,812,720	\$1,700,000	\$98,000	\$197,500	30	0	0	30	30	0	0	30	11.19	0	0	0	0	10/31/2008	\$4,242,151	10/31/2018
Rail.One USA Corp (13-EZ-014) - 3/22/2013																			
Clinton (Clinton County)																			
\$22,020,000	\$19,907,500	\$0	\$2,157,500	62	0	0	62	62	0	0	62	14.03	42	0	0	42	3/31/2016	\$22,108,112	3/31/2018

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
<i>Continental Carbonic Products, Inc. (18-HQJDF-047) - 5/18/2018</i>														
Denison (Crawford County)														
\$19,080,000	\$19,080,000	\$125,000	\$1,054,630	40	0	0	40	40	0	0	40	16.54	5/31/2021	5/31/2023

Dallas County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Apple Inc. (18-HQJTC-008) - 8/24/2017														
Waukee (Dallas County)														
\$1,375,000,000	\$1,330,000,000	\$0	\$19,650,000	50	0	0	50	50	0	0	50	29.12	8/31/2027	8/31/2029
Express Logistics, Inc. (15-HQJDF-004) - 8/22/2014														
Waukee (Dallas County)														
\$1,158,300	\$1,128,300	\$130,000	\$58,000	19	0	0	19	19	0	0	19	25.52	11/30/2019	11/30/2021
Iowa Spring Manufacturing & Sales Company (20-HQJTC-009) - 10/18/2019														
Adel (Dallas County)														
\$3,193,000	\$3,193,000	\$0	\$50,550	0	0	0	0	0	0	0	0	22.04	10/31/2022	10/31/2024
Microsoft Corporation (14-HQJTC-028) - 4/18/2014														
West Des Moines (Dallas County)														
\$1,126,218,400	\$1,126,218,400	\$0	\$20,256,000	66	0	18	84	66	0	18	84	24.32	4/18/2021	4/30/2023
Microsoft Corporation (13-HQJTC-046) - 6/21/2013														
West Des Moines (Dallas County)														
\$679,141,818	\$679,141,818	\$0	\$20,000,000	24	0	5	29	28	0	14	42	23.12	12/31/2021	12/31/2023
Sammons Financial Group (19-HQJTC-016) - 1/25/2019														
West Des Moines (Dallas County)														
\$95,000,000	\$95,000,000	\$0	\$5,206,000	125	0	0	125	135	0	0	135	30.32	1/31/2022	1/31/2024
T.C. and B. Corporate Wearables, Inc. (19-HQJTC-030) - 6/21/2019														
Perry (Dallas County)														
\$2,100,000	\$2,075,000	\$0	\$56,250	4	0	10	14	4	0	10	14	25.19	6/30/2022	6/30/2024
Tyson Fresh Meats, Inc. (18-HQJTC-036) - 5/18/2018														
Perry (Dallas County)														
\$43,758,863	\$43,758,863	\$0	\$674,326	0	0	0	0	0	0	0	0	24.85	5/31/2021	5/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Waukee (Dallas County)																							
\$8,160,257	\$1,877,621	\$0	\$987,132	17	0	0	17	17	0	0	17	26.72	17	0	0	17	7/31/2019	\$9,588,802	17	0	0	17	7/31/2021

Dallas County (Continued)

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
The IMT Group (17-HQJTC-025) - 11/18/2016																							
West Des Moines (Dallas County)																							
\$36,651,100	\$36,651,100	\$0	\$1,519,305	15	0	18	33	15	0	18	33	27.92	15	0	18	33	11/30/2019	\$38,883,412	15	0	18	33	11/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Merchants Bonding Company (Mutual) (15-HQJTC-011) - 9/19/2014																				
West Des Moines (Dallas County)																				
\$15,771,923	\$14,615,153	\$0	\$585,072	1	0	10	11	1	0	10	11	25.52	1	0	10	11	9/30/2017	\$16,474,703	9/30/2019	
Microsoft Corporation (12-HQJP-015) - 9/15/2011																				
West Des Moines (Dallas County)																				
\$84,752,337	\$84,752,337	\$0	\$131,242	4	0	6	10	4	0	6	10	22.94	4	0	6	10	9/30/2014	\$118,548,470	9/30/2016	

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date	
GAR-MRO Services, Inc. & Shojaat Properties Inc. (16-HQJDF-009) - 8/21/2015																				
West Des Moines (Dallas County)																				
\$5,000,000	\$4,950,000	\$115,000	\$363,500	23	0	6	29	23	0	6	29	25.52	0	0	0	0	N/A	\$0	N/A	

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>Valley of the Moon Commercial Poults, Inc. (11-EZ-018) - 1/20/2011</i>							
Lamoni (Decatur County)							
\$17,000,000	\$17,000,000	\$0	\$2,030,000	11	0	22	33

Delaware County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>Exide Technologies, Inc. (13-HQJDF-002) - 7/20/2012</i>							
Manchester (Delaware County)							
\$4,000,000	\$4,000,000	\$360,000	\$0	36	0	9	45

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
<i>Bull Moose Heavy Haul Inc. dba XL Specialized Trailers (21-HQJTC-014) - 11/20/2020</i>														
Manchester (Delaware County)														
\$7,360,000	\$7,320,000	\$0	\$507,000	65	0	0	65	65	0	0	65	21.43	11/30/2023	11/30/2025

Des Moines County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	
CNH Industrial America, LLC (15-HQJTC-003) - 8/22/2014													
Burlington (Des Moines County)													
\$7,020,000	\$5,520,000	\$0	\$300,600	50	0	0	50	50	0	0	50	14.73	
General Electric Company (16-HQJDF-020) - 10/16/2015													
West Burlington (Des Moines County)													
\$7,400,000	\$7,400,000	\$930,000	\$0	124	0	4	128	124	0	4	128	15.73	

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Baker's Pride, Inc. (14-TJ-008) - 5/16/2014							
Burlington (Des Moines County)							
\$9,623,000	\$8,538,000	\$0	\$396,500	27	0	35	62
Federal-Mogul Corporation (15-HQJDF-032) - 1/16/2015							
Burlington (Des Moines County)							
\$950,000	\$925,000	\$100,000	\$0	11	0	17	28

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Frank Millard & Company, Inc. (18-TJWTC-001) - 3/23/2018														
Burlington (Des Moines County)														
\$2,877,000	\$2,567,500	\$0	\$521,451	49	0	0	49	49	0	0	49	19.53	3/31/2021	3/31/2023
Integra Pool Covers, Inc./PF Global Property Group (Burlington), Inc. (21-TJWTC-001) - 1/22/2021														
Burlington (Des Moines County)														
\$3,875,000	\$2,625,000	\$0	\$663,705	40	0	40	80	40	0	40	80	21.61	1/31/2024	1/31/2031

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Alfagomma America (13-EZ-006) - 10/19/2012																			
Burlington (Des Moines County)																			
\$1,362,000	\$1,362,000	\$0	\$132,200	14	0	0	14	14	0	0	14	13.68	14	0	0	14	10/31/2015	\$1,549,070	10/31/2017

Des Moines County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Shearer's Foods, LLC (15-HQJTC-013) - 9/19/2014																			
Burlington (Des Moines County)																			
\$33,016,400	\$33,016,400	\$0	\$187,158	6	0	77	83	6	0	77	83	14.73	6	0	0	6	9/30/2017	\$38,323,295	9/30/2019
Silgan Containers Manufacturing Corporation (15-HQJDF-041) - 2/20/2015																			
Burlington (Des Moines County)																			
\$102,400,000	\$102,400,000	\$550,000	\$3,750,000	110	0	10	120	110	0	10	120	14.73	110	0	9	119	2/28/2018	\$102,400,000	2/28/2020
Winegard Company (12-EZ-012) - 2/17/2012																			
Burlington (Des Moines County)																			
\$25,829,861	\$13,313,861	\$0	\$1,417,171	16	0	55	71	16	0	55	71	14.5	16	0	55	71	2/28/2015	\$29,809,065	2/28/2017

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
CNH America, LLC (13-EZ-015) - 7/19/2013																			
Burlington (Des Moines County)																			
\$10,900,000	\$9,300,000	\$0	\$751,160	36	0	0	36	40	0	0	40	13.68	0	0	0	0	7/31/2018	\$0	7/31/2020
Doran & Ward Printing Company (15-TJWTC-009) - 2/20/2015																			
Burlington (Des Moines County)																			
\$1,488,223	\$1,074,000	\$0	\$38,629	3	0	10	13	3	0	10	13	17.54	0	0	0	0	2/28/2018	\$0	2/28/2025

Dickinson County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Polaris Industries, Inc. (14-HQJDF-041) - 5/16/2014												
Milford (Dickinson County)												
\$10,000,000	\$10,000,000	\$300,000	\$706,000	45	0	105	150	45	0	105	150	15.21

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Rembrandt Enterprises, Inc. (15-HQJTC-040) - 5/28/2015							
Spirit Lake (Dickinson County)							
\$92,640,000	\$86,540,000	\$0	\$9,705,200	197	0	0	197

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Liberty Diversified (18-HQJDF-029) - 12/15/2017														
Milford (Dickinson County)														
\$15,095,000	\$14,995,000	\$500,000	\$15,000	100	0	0	100	100	0	0	100	16.83	12/31/2020	12/31/2022

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				Completion Date	PROJECT COMPLETION					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Northern Iowa Die Casting (13-HQJDF-045) - 6/21/2013																							
Lake Park (Dickinson County)																							
\$277,170	\$277,170	\$60,000	\$143,815	10	0	8	18	8	0	0	8	14.63	7	0	0	7	6/30/2019	\$3,088,401	7	0	0	7	6/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Polaris Industries, Inc. (13-HQJTC-032) - 2/22/2013																			
Milford (Dickinson County)																			
\$3,865,410	\$3,665,410	\$0	\$109,962	6	0	34	40	6	0	34	40	14.63	6	0	34	40	2/28/2016	\$3,885,561	2/28/2018

Dickinson County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Rembrandt Enterprises, Inc. (14-HQJDF-005) - 9/20/2013																			
Spirit Lake (Dickinson County)																			
\$2,423,528	\$1,400,000	\$210,000	\$130,676	14	40	8	62	14	0	8	22	15.21	14	0	8	22	9/30/2016	\$4,432,865	9/30/2018

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Polaris Industries, Inc. (13-HQJP-011) - 9/21/2012																			
Spirit Lake (Dickinson County)																			
\$24,700,000	\$22,575,000	\$395,000	\$1,503,000	79	0	0	79	17	0	62	79	14.63	0	0	0	0	9/30/2015	\$24,912,640	9/30/2019

Dubuque County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Flexsteel Industries, Inc. (17-HQJDF-059) - 5/19/2017												
Dubuque (Dubuque County)												
\$35,640,000	\$29,320,000	\$1,000,000	\$1,043,200	0	30	0	30	0	30	0	30	21.18
Hirschbach Motor Lines, Inc. (15-HQJDF-038) - 2/20/2015												
Dubuque (Dubuque County)												
\$9,000,000	\$9,000,000	\$500,000	\$150,000	80		19	99	80	0	19	99	16.72
John Deere Dubuque Works (12-HQJP-049) - 4/20/2012												
Dubuque (Dubuque County)												
\$44,000,000	\$24,000,000	\$0	\$4,500,000	123	44	2	169	123	44	2	169	20.52

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Engineering Services and Products Company d/b/a FarmTek (11-130-032) - 5/19/2011							
Dyersville (Dubuque County)							
\$4,000,000	\$3,500,000	\$630,000	\$67,500	84	0	16	100
Wave Reaction, Inc. (17-HQJDF-056) - 5/19/2017							
Dubuque (Dubuque County)							
\$1,980,000	\$1,870,000	\$45,000	\$79,300	12	0	8	20

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Cottingham & Butler Insurance Services, Inc. (20-HQJTC-015) - 12/20/2019														
Dubuque (Dubuque County)														
\$8,200,000	\$7,900,000	\$0	\$438,000	16	0	0	16	16	0	0	16	23.39	12/31/2022	12/31/2024
Cottingham & Butler Insurance Services, Inc. (18-HQJDF-024) - 10/20/2017														
Dubuque (Dubuque County)														
\$2,300,000	\$2,300,000	\$80,000	\$141,000	20	0	0	20	20	0	0	20	22.37	10/31/2020	10/31/2022
Crown Holdings, Inc. (20-HQJDF-001) - 7/19/2019														
Dubuque (Dubuque County)														
\$4,880,670	\$2,675,670	\$250,000	\$239,568	42	0	0	42	42	0	0	42	22.85	7/31/2022	7/31/2024

Dubuque County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage	
Dupaco Voices, LLC; Dupaco RE Management LLC; Dupaco Holding, LLC; Dupaco Community Credit Union (19-HQJTC-018) - 2/22/2019															
Dubuque (Dubuque County)															
\$32,436,630	\$32,436,630	\$0	\$750,000	20	0	20	40	20	0	20	40	19.04	2/28/2022	2/28/2024	
Heartland Financial USA, Inc./Dubuque Bank & Trust (20-HQJTC-016) - 12/20/2019															
Dubuque (Dubuque County)															
\$9,000,000	\$9,000,000	\$0	\$485,000	16	0	16	32	16	0	16	32	23.39	12/31/2022	12/31/2024	
Heartland Financial USA, Inc./Dubuque Bank & Trust (18-HQJDF-015) - 9/22/2017															
Dubuque (Dubuque County)															
\$2,059,306	\$1,625,000	\$80,000	\$120,715	20	0	11	31	20	0	11	31	22.37	9/30/2020	9/30/2022	
Hormel Foods Corporation, Progressive Processing, LLC (20-HQJTC-006) - 9/20/2019															
Dubuque (Dubuque County)															
\$13,006,400	\$13,006,400	\$0	\$575,706	14	0	58	72	14	0	58	72	23.39	9/30/2022	9/30/2024	
Medline Industries, Inc. (18-HQJTC-039) - 3/23/2018															
Dubuque (Dubuque County)															
\$19,612,000	\$19,612,000	\$0	\$1,559,840	76	0	29	105	76	0	29	105	22.37	3/31/2021	3/31/2023	
Simmons Pet Food, Inc. (21-HQJDF-004) - 12/18/2020															
Dubuque (Dubuque County)															
\$79,500,000	\$79,500,000	\$800,000	\$3,300,000	206		65	271	206	0	65	271	20.49	12/31/2023	12/31/2025	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Dubuque (Dubuque County)																							
\$8,920,446	\$8,895,446	\$44,000	\$251,338	11	0	13	24	11	0	13	24	20.53	11	0	13	24	5/31/2019	\$8,920,446	11	0	13	24	5/31/2021
Camso Manufacturing US Ltd. (17-HQJDF-045) - 4/21/2017																							
Peosta (Dubuque County)																							
\$6,372,389	\$4,504,389	\$30,400	\$191,172	8	0	32	40	8	0	32	40	21.18	8	0	32	40	4/30/2020	\$7,093,067	8	0	32	40	4/30/2022
Cascade Lumber Company (16-HQJTC-026) - 12/18/2015																							
Cascade (Dubuque County)																							
\$4,750,000	\$1,500,000	\$0	\$78,750	2	0	0	2	2	0	0	2	19.15	2	0	0	2	12/31/2018	\$6,261,930	2	0	0	2	12/31/2020

Dubuque County (Continued)

<i>Projects Under Contract - Maintenance Period</i>																								
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Cottingham & Butler Insurance Services, Inc. (16-HQJDF-046) - 4/22/2016																								
Dubuque (Dubuque County)																								
\$2,365,000	\$565,000	\$300,000	\$0	75	0	0	75	75	0	0	75	20.53	75	0	0	75	4/30/2019	\$2,453,228	75	0	0	75	4/30/2021	
Cottingham & Butler, Inc. (07-EZ-021) - 10/19/2006																								
Dubuque (Dubuque County)																								
\$7,667,000	\$5,030,000	\$300,000	\$623,000	56	0	34	90	83	0	2	85	12.41	83	0	2	85	12/31/2012	\$11,891,492	83	0	2	85	12/31/2022	
Design Mill, Inc. and DMI, LLC (13-HQJDF-042) - 6/21/2013																								
Dubuque (Dubuque County)																								
\$1,265,979	\$753,579	\$80,000	\$18,620	16	0	0	16	5	0	0	5	19.31	5	0	0	5	6/30/2019	\$950,832	5	0	0	5	6/30/2021	
JEDA Polymers, LLC (14-HQJDF-024) - 3/28/2014																								
Dyersville (Dubuque County)																								
\$3,302,500	\$3,282,500	\$120,000	\$219,625	21	0	4	25	15	0	0	15	17.2	15	0	0	15	12/31/2019	\$5,380,985	15	0	0	15	12/31/2021	
Kunkel & Associates, Inc. (15-HQJDF-014) - 10/17/2014																								
Dubuque (Dubuque County)																								
\$2,450,000	\$2,400,000	\$128,000	\$173,000	16	0	2	18	16	0	2	18	20.06	16	0	2	18	10/31/2018	\$5,009,037	16	0	2	18	10/31/2020	
Morrison Bros. Co. (08-EZ-036) - 6/19/2008																								
Dubuque (Dubuque County)																								
\$3,375,000	\$2,855,000	\$0	\$593,750	10	0	0	10	10	0	0	10	12.79	10	0	0	10	12/31/2014	\$4,751,345	6	0	4	10	12/31/2024	
Rockfarm Holdings, Inc. (14-HQJDF-025) - 2/21/2014																								
Dubuque (Dubuque County)																								
\$2,509,000	\$2,179,000	\$336,000	\$62,400	48	0	0	48	48	0	0	48	19.73	48	0	0	48	2/28/2020	\$2,920,415	48	0	0	48	2/28/2022	

<i>Closed Projects - Successful</i>																								
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date					
A. Y. McDonald Manufacturing (12-130-017) - 12/16/2011																								
Dubuque (Dubuque County)																								
\$2,613,872	\$2,613,872	\$136,000	\$150,944	17	0	0	17	17	0	0	17	20.52	17	0	0	17	12/31/2014	\$2,739,757	12/31/2016					
Behnke Enterprises, Inc. (12-130-030) - 4/20/2012																								
Farley (Dubuque County)																								
\$1,775,000	\$1,675,000	\$200,000	\$29,216	25	0	0	25	7	0	0	7	20.52	7	0	0	7	4/30/2015	\$3,448,803	4/30/2017					

Dubuque County (Continued)

<i>Closed Projects - Successful</i>																			
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Camoplast Rockland, Ltd. (12-130-020) - 1/20/2012																			
Peosta (Dubuque County)																			
\$2,452,000	\$2,452,000	\$168,000	\$131,600	7	15	16	38	7	15	15	37	20.52	7	15	15	37	1/31/2015	\$3,628,100	1/31/2017
Cottingham & Butler Insurance Services, Inc. (15-HQJDF-036) - 2/20/2015																			
Dubuque (Dubuque County)																			
\$1,235,000	\$590,000	\$600,000	\$0	75	0	15	90	75	0	15	90	20.06	75	0	15	90	2/28/2018	\$1,363,842	2/28/2020
East Iowa Machine Company, Inc. (EIMco, Inc.) (12-HQJP-057) - 6/22/2012																			
Farley (Dubuque County)																			
\$3,950,000	\$3,950,000	\$0	\$188,000	11	0	0	11	11	0	0	11	20.52	11	0	0	11	6/30/2015	\$4,867,300	6/30/2017
Flexsteel Industries, Inc. (11-100-014) - 4/21/2011																			
Dubuque (Dubuque County)																			
\$12,000,000	\$12,000,000	\$40,000	\$1,423,000	10	0	0	10	10	0	0	10	15.44	10	0	0	10	4/30/2014	\$12,051,524	4/30/2016
Green Industrial Supply, Inc. (12-130-003) - 8/18/2011																			
Dubuque (Dubuque County)																			
\$11,365,000	\$11,365,000	\$80,000	\$704,800	11	0	5	16	10	0	5	15	20.52	11	0	2	13	2/28/2017	\$11,417,721	2/28/2019
Heartland Financial USA Inc. (12-100-010) - 6/22/2012																			
Dubuque (Dubuque County)																			
\$2,137,991	\$1,720,000	\$160,000	\$96,670	32	0	0	32	32	0	18	50	15.78	32	0	0	32	6/30/2015	\$2,559,016	6/30/2017
Progressive Processing, LLC (14-HQJDF-012) - 11/22/2013																			
Dubuque (Dubuque County)																			
\$36,000,000	\$34,400,000	\$240,000	\$2,073,000	24	0	67	91	24	0	67	91	19.73	24	0	67	91	11/30/2017	\$31,114,048	11/30/2019
Rousselot Dubuque, Inc. (13-EZ-001) - 8/17/2012																			
Dubuque (Dubuque County)																			
\$16,300,000	\$16,300,000	\$0	\$165,562	10	0	0	10	10	0	0	10	14.48	10	0	0	10	12/31/2016	\$20,295,576	12/31/2018
TriState Quality Metals, LLC and Wilming Investments, LLC (14-HQJTC-008) - 10/18/2013																			
Dubuque (Dubuque County)																			
\$3,780,000	\$3,730,000	\$0	\$146,400	1	0	9	10	1	0	9	10	19.73	1	0	9	10	10/31/2016	\$4,660,690	10/31/2018

Dubuque County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Digga North America, LLC (12-130-025) - 3/26/2012</i>																			
Dyersville (Dubuque County)																			
\$3,750,000	\$2,250,000	\$240,000	\$151,500	30	0	0	30	30	0	0	30	19.51	12	0	3	15	6/30/2017	\$3,823,249	6/30/2019

Fayette County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
East Penn Manufacturing Co. (16-HQJDF-015) - 8/21/2015														
Oelwein (Fayette County)														
\$70,000,000	\$64,024,684	\$1,350,000	\$3,083,481	350	0	0	350	270	0	0	270	13.55	9/30/2020	9/30/2022
ICE Manufacturing, Inc. (21-HQJDF-002) - 7/17/2020														
Oelwein (Fayette County)														
\$2,394,000	\$2,064,000	\$250,000	\$127,100	33	0	0	33	33	0	0	33	16.35	7/31/2023	7/31/2025

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Ashley Industrial Molding, Inc. (09-EZ-009) - 12/18/2008																							
Oelwein (Fayette County)																							
\$14,825,000	\$14,600,000	\$0	\$1,858,000	70	0	0	70	70	0	0	70	11.12	70	0	0	70	12/31/2011	\$17,842,530	70	0	0	70	12/31/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Transco Railway Products, Inc. (14-HQJDF-045) - 6/20/2014																			
Oelwein (Fayette County)																			
\$7,950,000	\$7,950,000	\$80,000	\$418,500	16	0	0	16	16	0	0	16	14.32	16	0	0	16	6/30/2017	\$8,035,350	6/30/2019
Transco Railway Products, Inc. (12-EZ-001) - 7/21/2011																			
Oelwein (Fayette County)																			
\$1,657,000	\$1,630,000	\$0	\$184,155	10	0	0	10	10	0	0	10	12.15	10	0	0	10	7/31/2014	\$1,327,427	7/31/2016

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Transco Railway Products, Inc. (15-HQJDF-009) - 8/22/2014																			
Oelwein (Fayette County)																			
\$14,925,640	\$14,925,640	\$280,000	\$627,702	31	0	0	31	54	0	0	54	13.55	36	0	0	36	8/31/2017	\$14,993,258	8/31/2019

Floyd County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	
Hawkeye Mold & Design, Inc. d/b/a Hawkeye Preferred Tooling Group (13-EZ-009) - 1/18/2013													
Charles City (Floyd County)													
\$697,500	\$542,500	\$0	\$61,825	15	0	0	15	15	0	0	15	12.65	
Simply Essentials, LLC (16-HQJTC-045) - 3/29/2016													
Charles City (Floyd County)													
\$31,251,127	\$29,901,127	\$0	\$1,110,190	34	0	220	254	34	0	220	254	15.93	

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Cedar River Poultry, LLC (12-EZ-006) - 10/20/2011							
Charles City (Floyd County)							
\$916,308	\$916,308	\$0	\$165,738	26	0	114	140

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Cambrex Charles City, Inc. (21-HQJDF-001) - 7/17/2020														
Charles City (Floyd County)														
\$49,290,000	\$48,005,000	\$250,000	\$244,275	32	0	0	32	32	0	0	32	18.81	7/31/2023	7/31/2025
Cambrex Charles City, Inc. (18-HQJDF-009) - 8/18/2017														
Charles City (Floyd County)														
\$27,000,000	\$27,000,000	\$125,000	\$175,898	29	0	0	29	29	0	0	29	16.85	8/31/2021	8/31/2023
Zoetis, Inc. and Subsidiaries (18-HQJTC-023) - 10/20/2017														
Charles City (Floyd County)														
\$55,000,000	\$54,000,000	\$0	\$2,499,000	6	0	0	6	6	0	0	6	16.83	10/31/2021	10/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Cambrex Charles City, Inc. (15-HQJTC-024) - 1/16/2015																							
Charles City (Floyd County)																							
\$66,698,606	\$52,826,000	\$0	\$1,330,020	32	0	0	32	32	0	0	32	14.93	0	0	0	0	1/31/2019	\$67,015,967	32	0	0	32	1/31/2021

Floyd County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Cambrex Charles City, Inc. (07-EZ-012) - 9/21/2006																			
Charles City (Floyd County)																			
\$11,161,154	\$3,145,000	\$165,000	\$1,171,866	22	11	0	33	21	0	0	21	11.27	21	11	0	32	9/30/2009	\$12,635,233	9/30/2019
Cambrex Charles City, Inc. (13-HQJDF-008) - 8/17/2012																			
Charles City (Floyd County)																			
\$19,309,855	\$17,000,000	\$368,000	\$169,648	46	0	0	46	46	0	0	46	14.06	46	0	0	46	8/31/2015	\$38,802,766	8/31/2017

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>Hamburg, City of (12-IFC-002) - 6/22/2012</i>							
Hamburg (Fremont County)							
\$5,600,000	\$4,400,000	\$500,000	\$0	0	0	0	0

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date	
<i>Environmental Lubricants Manufacturing, Inc. (11-VAAC-013) - 5/19/2011</i>																				
Grundy Center (Grundy County County)																				
\$415,000	\$415,000	\$60,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	N/A	0	N/A	6/30/2017	\$0	6/30/2019

Guthrie County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Nutriom, LLC (Crystal Freeze Dry LLC/Panora Foods, LLC) (17-HQJDF-042) - 4/21/2017														
Panora (Guthrie County)														
\$7,704,000	\$6,504,000	\$150,000	\$217,500	17	0	13	30	17	0	13	30	19.92	4/30/2021	4/30/2023

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Flint Hills Resources f/k/a Hawkeye Renewables LLC (07-EZ-022) - 10/19/2006																			
Menlo (Guthrie County)																			
\$135,585,000	\$128,285,000	\$0	\$12,387,000	44	0	0	44	44	0	0	44	11.65	44	0	0	44	10/31/2009	\$202,407,222	10/31/2019

Hardin County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
United Suppliers, Inc. (12-HQJP-038) - 4/20/2012												
Iowa Falls (Hardin County)												
\$5,845,000	\$5,770,000	\$0	\$43,075	1	0	0	1	1	0	3	4	19.99

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Agricultural Machinery Exchange (11-130-038) - 6/16/2011							
Eldora (Hardin County)							
\$690,000	\$645,000	\$50,000	\$60,000	10	0	9	19

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Naturally Recycled Proteins, LLC (08-EZ-030) - 3/20/2008																							
Steamboat Rock (Hardin County)																							
\$5,213,094	\$4,941,000	\$0	\$529,913	15	0	0	15	15	0	0	15	12.72	15	0	0	15	3/31/2011	\$7,408,885	15	0	0	15	3/31/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Metal Tech Industries, Inc. and Life Holding Company, LLC (12-100-007) - 1/20/2012																			
Iowa Falls (Hardin County)																			
\$4,372,166	\$4,075,877	\$45,000	\$408,209	4	4	5	13	4	4	5	13	15.38	4	4	5	13	3/31/2017	\$4,372,166	3/31/2019

Harrison County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
<i>Midwest Mechanical Industrial Holdings, LLC (20-HQJTC-007) - 10/18/2019</i>														
Logan (Harrison County)														
\$2,735,000	\$2,735,000	\$0	\$167,000	18	0	0	18	18	0	0	18	21	10/31/2022	10/31/2024

Henry County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Beck's Superior Hybrids, Inc. (18-HQJTC-017) - 9/22/2017														
Mt. Pleasant (Henry County)														
\$10,946,000	\$10,946,000	\$0	\$268,287	10	0	0	10	10	0	0	10	16.56	9/30/2021	9/30/2023
Iowa Historic Preservation Alliance (10-OT-008) - 10/15/2009														
Mount Pleasant (Henry County)														
\$1,550,000	\$0	\$200,000	\$0	0	0	0	0	0	0	0	0	0	10/31/2013	10/31/2015
Lomont Molding, LLC (17-HQJTC-051) - 4/20/2017														
Mount Pleasant (Henry County)														
\$2,649,000	\$2,649,000	\$0	\$84,450	2	0	0	2	2	0	0	2	16.04	10/31/2021	10/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
ContiTech USA, Inc. (17-HQJDF-047) - 4/21/2017																							
Mount Pleasant (Henry County)																							
\$11,100,000	\$7,660,494	\$325,000	\$483,025	41	0	0	41	41	0	0	41	16.04	41	0	0	41	4/30/2020	\$11,645,477	41	0	0	41	4/30/2022
Hearth & Home Technologies (17-HQJTC-024) - 11/18/2016																							
Mt. Pleasant (Henry County)																							
\$7,719,700	\$7,719,700	\$0	\$414,831	6	0	22	28	6	0	22	28	16.04	6	0	22	28	11/30/2019	\$9,084,449	6		22	28	11/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Veyance Technologies, Inc. (16-HQJDF-054) - 4/22/2016																			
Mt. Pleasant (Henry County)																			
\$7,592,058	\$7,392,058	\$51,957	\$394,170	14	0	0	14	14	0	0	14	15.86	14	0	0	14	4/30/2019	\$7,043,554	4/30/2021

Howard County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Donaldson Company, Inc. (18-HQJTC-048) - 5/18/2018														
Cresco (Howard County)														
\$4,742,856	\$4,742,856	\$0	\$154,082	6	0	0	6	6	0	0	6	19.93	5/31/2021	5/31/2023
Upper Iowa Beef LLC (20-HQJTC-004) - 9/20/2019														
Lime Springs (Howard County)														
\$6,997,240	\$6,997,240	\$0	\$396,412	20	0	75	95	20	0	75	95	21.73	9/30/2022	9/30/2024

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Lime Springs Beef, LLC nka Upper Iowa Beef, LLC (13-HQJTC-039) - 4/23/2013																			
Lime Springs (Howard County)																			
\$6,723,000	\$5,393,000	\$500,000	\$234,090	50	0	0	50	7	0	43	50	17.27	7	0	43	50	12/31/2017	\$9,033,534	12/31/2019

Humboldt County

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Precision Tank & Equipment Co. (13-EZ-017) - 6/21/2013 Humboldt (Humboldt County)																								
\$3,069,000	\$3,000,000	\$0	\$412,397	10	0	4	14	10	0	4	14	13.95	10	0	4	14	6/30/2018	\$3,927,955	10	0	4	14	6/30/2020	

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
American Natural Processors (fka Maple River) (07-EZ-031) - 12/21/2006																								
Galva (Ida County)																								
\$14,860,000	\$11,160,000	\$400,000	\$1,223,919	12	0	1	13	13	0	0	13	11.85	13	0	0	13	12/31/2013	\$14,860,000	13	0	0	13	12/31/2023	
VTI Architectural Products, Inc. (17-HQJTC-021) - 10/21/2016																								
Holstein (Ida County)																								
\$21,002,797	\$21,002,797	\$0	\$691,066	4	0	56	60	4	0	56	60	19.51	4	0	56	60	10/31/2019	\$19,517,018	4	0	56	60	10/31/2021	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Platinum Ethanol LLC (07-EZ-029) - 12/21/2006																				
Arthur (Ida County)																				
\$176,350,000	\$158,000,000	\$0	\$11,175,000	41	0	0	41	41	0	0	41	11.85	41	0	0	41	12/31/2009	\$176,372,952	12/31/2019	

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date	
American Natural Processors Inc. (13-HQJDF-033) - 2/22/2013																				
Galva (Ida County)																				
\$5,835,000	\$2,492,500	\$100,000	\$206,975	10	0	0	10	10	0	0	10	16.66	10	0	0	10	2/28/2018	\$3,161,372	2/28/2020	

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Eagle Engineering (19-HQJTC-009) - 10/19/2018														
Eldridge (Iowa County)														
\$7,000,000	\$7,000,000	\$0	\$442,500	30	0	20	50	30	0	20	50	19.3	10/31/2021	10/31/2023

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Whirlpool Corporation (12-HQJP-037) - 4/20/2012																			
Amana (Iowa County)																			
\$31,661,000	\$3,183,000	\$0	\$400,000	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	20.43	N/A	N/A	0	N/A	4/30/2015	\$45,833,808	4/30/2017

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>HUSCO International, Inc. (08-EZ-029) - 3/26/2008</i>																			
Maquoketa (Jackson County)																			
\$21,397,163	\$12,800,000	\$810,000	\$1,302,125	71	0	49	120	81	0	0	81	9.7	98	0	0	98	3/31/2012	\$23,893,891	12/31/2017

Jasper County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>Global Fiberglass Solutions, Inc. (18-HQJTC-014) - 9/22/2017</i>												
Newton (Jasper County)												
\$7,500,000	\$6,150,000	\$0	\$207,500	30	0	27	57	30	0	27	57	18.12

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>Graphic Packaging International, Inc. (17-HQJTC-031) - 12/16/2016</i>							
Newton (Jasper County)							
\$20,515,390	\$20,445,000	\$0	\$690,100	4	0	27	31

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
<i>TPI Iowa, LLC (08-EZ-042) - 7/19/2007</i>																							
Newton (Jasper County)																							
\$36,491,381	\$23,691,381	\$2,002,500	\$3,401,922	259	0	245	504	259	0	245	504	12.06	259	0	245	504	2/17/2011	\$80,713,927	259	0	245	504	2/17/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Beck's Superior Hybrids, Inc. (15-HQJDF-056) - 5/22/2015</i>																			
Colfax (Jasper County)																			
\$15,000,000	\$14,295,000	\$200,000	\$1,098,650	50	0	0	50	50	0	0	50	15.87	50	0	0	50	5/31/2018	\$15,882,879	5/31/2020

Jefferson County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Hawthorne Direct, LLC (17-HQJDF-003) - 7/22/2016												
Fairfield (Jefferson County)												
\$2,301,000	\$385,000	\$75,000	\$45,000	15	0	0	15	15	0	0	15	15.93

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
Agri-Industrial Plastics Company (16-HQJTC-061) - 6/17/2016														
Fairfield (Jefferson County)														
\$4,700,000	\$4,700,000	\$0	\$94,000	3	0	0	3	3	0	0	3	15.93	6/30/2019	6/30/2021
Faircast, Inc. (18-HQJDF-007) - 7/21/2017														
Fairfield (Jefferson County)														
\$5,200,000	\$3,195,000	\$600,000	\$255,200	75	0	14	89	75	0	14	89	19.52	6/30/2021	6/30/2023
Traffix Devices, Inc.; Kulp Fairfield, Iowa Partners, LLC (19-HQJTC-029) - 6/21/2019														
Fairfield (Jefferson County)														
\$4,766,250	\$4,766,250	\$0	\$146,913	5	0	12	17	5	0	12	17	20.72	6/30/2022	6/30/2024

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Cambridge Investment Group, Inc. (08-EZ-020) - 1/17/2008																							
Fairfield (Jefferson County)																							
\$7,315,808	\$6,611,000	\$0	\$814,850	46	0	51	97	46	0	51	97	12.21	46	0	51	97	1/31/2011	\$6,911,000	46	0	51	97	1/31/2021
Dexter Laundry, Inc. (16-HQJTC-056) - 5/20/2016																							
Fairfield (Jefferson County)																							
\$6,750,000	\$6,000,000	\$0	\$116,250	0	0	0	0	0	0	0	0	15.93	0	0	0	0	5/31/2019	\$8,469,869	0	0	0	0	5/31/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Revstone Casting Fairfield (RCF), LLC (11-EZ-023) - 2/17/2011																			
Fairfield (Jefferson County)																			
\$1,515,000	\$1,515,000	\$0	\$347,317	52	0	0	52	52	0	0	52	12.79	52	0	0	52	5/31/2014	\$1,519,766	5/31/2016

Jefferson County (Continued)

<i>Closed Projects - Full Repayment Required</i>																			
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Harper Brush Works (12-130-006) - 9/15/2011</i>																			
Fairfield (Jefferson County)																			
\$760,000	\$30,000	\$160,000	\$0	2	20	23	45	2	20	23	45	18.72	0	0	0	0	9/30/2014	\$0	9/30/2016

Johnson County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
MetaCommunications, Inc. (16-HQJDF-059) - 5/20/2016							
Iowa City (Johnson County)							
\$3,931,500	\$1,632,500	\$775,000	\$0	97	44	8	149

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
Cedar Ridge Vineyards, LLC (18-HQJTC-026) - 11/17/2017														
Swisher (Johnson County)														
\$2,000,000	\$2,000,000	\$0	\$86,250	6	0	0	6	6	0	0	6	24.32	3/31/2021	3/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS			PROJECT COMPLETION								
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
CIVCO Medical Instruments Company, Inc. (17-HQJDF-041) - 3/17/2017																							
Coralville (Johnson County)																							
\$1,130,000	\$300,000	\$100,000	\$80,720	13	0	7	20	13	0	7	20	24.19	3	0	0	3	3/31/2020	\$1,018,371	3	0	0	3	3/31/2022

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS			PROJECT COMPLETION				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Alpla, Inc. (12-HQJP-044) - 4/20/2012																			
Iowa City (Johnson County)																			
\$12,200,000	\$12,200,000	\$0	\$646,000	19	0	18	37	19	0	18	37	20.92	19	0	18	37	4/30/2015	\$13,094,961	4/30/2017
Cedar Ridge Vineyards, LLC (14-HQJTC-037) - 5/16/2014																			
Swisher (Johnson County)																			
\$1,100,000	\$1,000,000	\$0	\$40,700	1	0	0	1	1	0	0	1	21.71	1	0	0	1	5/31/2017	\$1,823,294	5/31/2019
Coralville, City of & University of Iowa Research Park (12-IFC-001) -																			
Coralville (Johnson County)																			
\$3,914,818	\$3,914,818	\$331,854	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	10/31/2014	\$8,650,887	10/31/2016

Johnson County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
MediRevv, Inc. (13-HQJTC-044) - 6/21/2013																			
Coralville (Johnson County)																			
\$3,825,000	\$2,425,000	\$0	\$150,000	16	0	40	56	16	0	40	56	20.51	16	0	40	56	6/30/2016	\$4,665,961	6/30/2018
Sedgwick Claims Management Services, Inc. (13-HQJDF-003) - 8/17/2012																			
Coralville (Johnson County)																			
\$3,737,651	\$3,710,247	\$368,000	\$100,000	46	0	0	46	46	0	166	212	20.51	46	0	166	212	1/31/2016	\$3,737,651	1/31/2018
VIDA Diagnostics Inc. (06-EVA-015) - 11/17/2005																			
Iowa City (Johnson County)																			
\$530,000	\$44,000	\$100,000	\$0	4	0	0	4	4	0	0	4	17.79	4	0	0	4	11/30/2007	\$530,000	N/A
Zero Energy Systems, LLC (12-EC-002) - 8/18/2011																			
Coraville (Johnson County)																			
\$7,500,000	\$6,980,000	\$250,000	\$418,250	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	12/31/2015	\$11,773,194	12/31/2017

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Zero Energy Systems, LLC (12-HQJP-004) - 8/18/2011																			
Coralville (Johnson County)																			
\$7,500,000	\$6,980,000	\$0	\$418,250	25	0	0	25	25	0	0	25	20.92	0	0	0	0	8/31/2014	\$11,773,194	8/31/2016

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
ConnectFive, Inc. (14-HQJDF-016) - 12/20/2013																			
Coralville (Johnson County)																			
\$644,260	\$195,000	\$75,000	\$0	10	0	0	10	6	0	0	6	21.71	1	0	0	1	12/31/2016	\$525,971	12/31/2018

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
<i>Orbis Corporation (17-HQJTC-005) - 4/21/2017</i>																								
Monticello (Jones County)																								
\$4,700,000	\$4,700,000	\$0	\$225,000	2	0	0	2	2	0	0	2	16.59	2	0	0	2	4/30/2020	\$5,500,536	2	0	0	2	4/30/2022	

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>Responsible Transportation LLC (12-EZ-016) - 6/22/2012</i>												
Sigourney (Keokuk County)												
\$1,654,125	\$1,554,125	\$0	\$170,325	27	0	0	27	27	0	0	27	11.49

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
KLM Acquisition dba Aluma LTD (16-HQJDF-029) - 12/18/2015														
Bancroft (Kossuth County)														
\$3,030,000	\$3,030,000	\$40,000	\$69,000	6	0	12	18	6	0	12	18	19.09	12/31/2020	12/31/2022

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Precision, Inc. (17-HQJDF-008) - 8/19/2016																							
Algona (Kossuth County)																							
\$5,123,660	\$4,698,660	\$250,000	\$139,801	27	0	5	32	27	0	5	32	19.15	27	0	0	27	8/31/2019	\$5,298,765	27	0	0	27	8/31/2021

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Cozzini, LLC (12-130-031) - 5/18/2012																			
Algona (Kossuth County)																			
\$3,122,254	\$2,427,000	\$350,000	\$267,027	20	35	0	55	20	35	0	55	19.1	17	35	0	52	5/31/2015	\$3,645,576	5/31/2017

Lee County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
VAMA (15-TJWTC-006) - 11/21/2014												
Keokuk (Lee County)												
\$810,000	\$408,000	\$0	\$200,000	30	0	15	45	30	0	15	45	17.6

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
E I Dupont de Nemours, Inc (11-130-020) - 2/17/2011							
Fort Madison (Lee County)							
\$3,440,000	\$3,291,000	\$150,000	\$98,730	6	0	2	8

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
ConAgra Foods Packaged Foods, LLC (20-HQJTC-019) - 1/17/2020														
Fort Madison (Lee County)														
\$31,900,000	\$31,900,000	\$0	\$1,276,000	14	0	77	91	14	0	77	91	17.09	1/31/2023	1/31/2025
Keokuk Mills LLC and Mills Carbon LLC (16-HQJDF-064) - 7/22/2016														
Keokuk (Lee County)														
\$6,000,000	\$4,500,000	\$1,000,000	\$230,000	200	0	0	200	200	0	0	200	14.39	8/31/2022	8/31/2024
Scott's Miracle-Gro Company, Inc. (18-HQJDF-050) - 5/18/2018														
Fort Madison (Lee County)														
\$2,658,000	\$2,658,000	\$91,612	\$100,640	18	0	23	41	18	0	23	41	16.92	5/31/2021	5/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Gregory Manufacturing Company (16-TJWTC-002) - 12/18/2015																							
Fort Madison (Lee County)																							
\$1,585,000	\$1,585,000	\$0	\$221,900	0	13	0	13	0	13	0	13	18.91	0	13	0	13	12/31/2018	\$1,591,604	0	13	0	13	12/31/2025
Ziegler Industries, Inc. (16-TJWTC-004) - 5/20/2016																							
Keokuk (Lee County)																							
\$840,000	\$840,000	\$0	\$100,000	19	0	8	27	19	0	8	27	18.91	19	0	8	27	5/31/2019	\$950,619	19	0	8	27	5/31/2021

Lee County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Iowa Fertilizer Company LLC (12-130-021) - 2/17/2012</i>																			
Wever (Lee County)																			
\$1,750,000,000	\$1,300,000,000	\$1,610,000	\$107,500,000	159	0	6	165	165	0	15	180	20.82	165	0	15	180	6/30/2016	\$2,090,185,720	6/30/2018

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Expense Reduction Analysts, Inc. (12-130-022) - 3/26/2012												
Cedar Rapids (Linn County)												
\$268,000	\$80,000	\$40,000	\$0	16	0	0	16	16	0	0	16	22.25
Highway Equipment Company (18-HQJTC-012) - 8/18/2017												
Cedar Rapids (Linn County)												
\$3,302,416	\$1,353,441	\$0	\$107,189	14	0	0	14	14	0	0	14	24.91
Ralcorp Holdings, a subsidiary of ConAgra Foods (15-HQJTC-062) - 6/19/2015												
Cedar Rapids (Linn County)												
\$10,000,000	\$10,000,000	\$0	\$480,000	0	33	0	33	0	33	0	33	23.45
Vine Line Group LLC and Heeren LLC (17-HQJTC-039) - 2/17/2017												
Cedar Rapids (Linn County)												
\$978,500	\$300,000	\$0	\$64,500	2	0	20	22	2	0	20	22	24.7

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
American Profol, Inc. (11-130-028) - 4/21/2011							
Cedar Rapids (Linn County)							
\$14,000,000	\$14,000,000	\$250,000	\$0	0	25	0	25
GoDaddy.com, LLC (16-HQJTC-008) - 8/21/2015							
Hiawatha (Linn County)							
\$6,000,000	\$6,000,000	\$0	\$135,000	1	0	130	131

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
BAE Systems Information and Electronic Systems Integration, Inc. (21-HQJTC-001) - 7/17/2020														
Cedar Rapids (Linn County)														
\$139,100,000	\$115,200,000	\$0	\$7,535,000	628	0	22	650	628	0	22	650	22.27	7/31/2023	7/31/2025
Bio Springer North America Corporation and its Sister Company, Lesaffre Yeast Corporation (20-HQJTC-013) - 11/22/2019														
Cedar Rapids (Linn County)														
\$29,000,000	\$29,000,000	\$0	\$623,000	5	0	1	5	5	0	0	5	22.27	11/30/2022	11/30/2024

Linn County (Continued)

Projects Under Contract - Performance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage
Cellsite Solutions, LLC and Common Ground Capital, LLC (20-HQJTC-008) - 10/18/2019														
Cedar Rapids (Linn County)														
\$6,335,000	\$6,335,000	\$0	\$220,000	11	0	14	25	11	0	3	14	22.27	10/31/2022	10/31/2024
Diamond V Mills Inc. & DV Technologies Inc. (17-HQJTC-016) - 9/16/2016														
Cedar Rapids (Linn County)														
\$42,950,000	\$27,950,000	\$0	\$42,950,000	16	0	0	16	16	0	0	16	24.7	3/31/2021	3/31/2023
Eco Lips, Inc. and Shriver Real Estate, LLC (21-HQJTC-015) - 12/18/2020														
Cedar Rapids (Linn County)														
\$5,668,000	\$5,593,000	\$0	\$238,410	13	0	0	13	13	0	0	13	23.2	12/31/2023	12/31/2025
Future Line, LLC (19-HQJTC-027) - 5/17/2019														
Cedar Rapids (Linn County)														
\$3,989,500	\$3,845,000	\$0	\$188,375	10	0	4	14	10	0	4	14	21.61	5/31/2022	5/31/2024
General Mills Operations, LLC, GM Cereals Properties, Inc., and General Mills Sales, Inc. (21-HQJTC-007) - 8/21/2020														
Cedar Rapids (Linn County)														
\$57,000,000	\$57,000,000	\$0	\$1,065,000	3	0	47	50	5	0	47	52	23.2	8/31/2023	8/31/2025
HSGBS, Inc. dba Marion Process Solutions (18-HQJTC-016) - 9/22/2017														
Marion (Linn County)														
\$1,623,000	\$1,520,000	\$0	\$67,400	3	0	0	3	3	0	0	3	24.91	3/31/2021	3/31/2023
Iowa Fluid Power, Inc./EHA/Blaire's Buildings, LLC (19-HQJTC-023) - 3/29/2019														
Cedar Rapids (Linn County)														
\$5,750,000	\$2,750,000	\$0	\$168,000	8	0	4	12	8	0	4	12	21.61	3/31/2022	3/31/2024
JRS Pharma, LP (21-HQJTC-003) - 7/17/2020														
Cedar Rapids (Linn County)														
\$15,935,000	\$14,900,000	\$0	\$844,500	16	0	2	18	16	0	2	18	22.27	7/31/2023	7/31/2025
Norman Scott Inc. dba In Tolerance Contract Manufacturing (21-HQJTC-013) - 11/20/2020														
Cedar Rapids (Linn County)														
\$3,447,000	\$3,425,000	\$0	\$160,500	6	0	0	6	6	0	0	6	23.2	11/30/2023	11/30/2025
Timberline Manufacturing (18-HQJTC-041) - 3/23/2018														
Marion (Linn County)														
\$11,850,000	\$11,750,000	\$0	\$249,000	6	0	50	56	6	0	50	56	24.91	3/31/2021	3/31/2023
Van Meter Inc. (18-HQJTC-052) - 5/18/2018														
Cedar Rapids (Linn County)														
\$4,700,000	\$4,700,000	\$0	\$126,000	3	0	18	21	3	0	18	21	24.91	5/31/2021	5/31/2023

Linn County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage			
Vspec, LLC & Building A, LLC (16-HQJTC-041) - 3/29/2016															
Cedar Rapids (Linn County)															
\$3,675,000	\$3,675,000	\$0	\$240,000	21	0	9	30	21	0	9	30	23.62	3/31/2021	3/31/2023	
Weems Industries, Inc. dba Lgacy Manufacturing Co. (18-HQJTC-013) - 8/18/2017															
Marion (Linn County)															
\$14,300,000	\$12,300,000	\$0	\$360,000	1	0	12	13	1	0	12	13	24.91	8/31/2020	8/31/2022	
World Class Industries, Inc. & Cobb Family LLLP (18-HQJTC-043) - 4/20/2018															
Hiawatha (Linn County)															
\$7,990,140	\$7,990,140	\$0	\$405,500	16	0	12	28	16	0	12	28	24.91	7/31/2021	7/31/2023	
Worley Warehousing (20-HQJTC-011) - 11/22/2019															
Cedar Rapids (Linn County)															
\$8,339,000	\$3,850,000	\$0	\$520,000	3	0	0	3	3	0	15	18	22.27	11/30/2022	11/30/2024	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Cedar Rapids (Linn County)																							
\$7,310,000	\$7,310,000	\$75,000	\$136,800	8	0	34	42	2	0	0	2	23.45	2	0	0	2	12/31/2017	\$7,739,828	8	0	7	15	12/31/2019
Cedar Crest Manufacturing (09-EZ-013) - 2/19/2009																							
Cedar Rapids (Linn County)																							
\$901,611	\$844,661	\$0	\$127,985	37	0	1	38	16	0	0	16	14.69	15	0	0	15	2/28/2013	\$859,042	16	0	0	16	2/28/2023
Crystal Group Inc. (17-HQJDF-048) - 4/21/2017																							
Hiawatha (Linn County)																							
\$20,850,000	\$18,300,000	\$100,000	\$513,750	20	0	25	45	20	0	25	45	24.7	20	0	25	45	4/30/2020	\$22,404,521	25	0	20	45	4/30/2022
Genencor - A Danisco Company (08-EZ-022) - 1/17/2008																							
Cedar Rapids (Linn County)																							
\$3,846,225	\$2,850,000	\$100,000	\$337,500	19	0	1	20	20	0	0	20	14.24	20	0	0	20	1/31/2011	\$4,512,855	20	0	0	20	1/31/2021
Iowa Brewing Company (15-HQJTC-026) - 12/19/2014																							
Cedar Rapids (Linn County)																							
\$2,250,000	\$2,130,000	\$0	\$78,300	9	0	7	16	9	0	7	16	19.54	2	0	0	2	6/30/2019	\$2,364,471	7	0	0	7	6/30/2021

Linn County (Continued)

<i>Projects Under Contract - Maintenance Period</i>																								
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
<i>Lil' Drug Store Products, Inc. & ForeFold Real Estate 1, LLC (17-HQJTC-054) - 5/19/2017</i>																								
Cedar Rapids (Linn County)																								
\$13,075,000	\$13,075,000	\$0	\$586,000	8	0	3	11	8	0	2	10	24.7	8	0	2	10	5/31/2020	\$13,170,660	8	0	2	10	5/31/2022	
<i>ReConserve of Iowa, Inc. (16-HQJTC-066) - 7/22/2016</i>																								
Cedar Rapids (Linn County)																								
\$12,340,000	\$12,320,000	\$0	\$244,800	0	0	0	0	0	0	0	0	23.62	0	0	0	0	7/31/2019	\$17,555,795	0	0	0	0	7/31/2021	
<i>TrueNorth Companies, LC & TrueNorth Real Estate, LC (16-HQJTC-022) - 10/16/2015</i>																								
Cedar Rapids (Linn County)																								
\$3,938,327	\$3,735,327	\$0	\$205,676	57	0	0	57	39	0	0	39	23.62	39	0	0	39	10/31/2018	\$5,131,266	39	0	0	39	10/31/2020	
<i>United Fire Group (15-HQJTC-046) - 6/19/2015</i>																								
Cedar Rapids (Linn County)																								
\$28,380,750	\$28,380,750	\$0	\$1,961,781	46	0	4	50	46	0	4	50	23.45	46	0	4	50	6/30/2019	\$45,330,443	46	0	4	50	6/30/2021	

<i>Closed Projects - Successful</i>																								
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date					
<i>ACP Inc. (07-EZ-033) - 12/21/2006</i>																								
Cedar Rapids (Linn County)																								
\$16,595,050	\$11,560,000	\$300,000	\$873,195	58	0	54	112	106	0	0	106	13.4	106	0	0	106	12/31/2009	\$20,907,000	12/31/2019					
<i>CRST International (14-EZ-007) - 5/16/2014</i>																								
Cedar Rapids (Linn County)																								
\$36,542,100	\$36,542,100	\$0	\$1,757,430	12	0	18	30	12	0	18	30	17.2	12	0	18	30	5/30/2017	\$14,708,027	5/31/2019					
<i>Danisco US Inc., Genencor Division - A Danisco Company (11-130-033) - 5/19/2011</i>																								
Cedar Rapids (Linn County)																								
\$67,591,269	\$67,441,269	\$500,000	\$420,482	33	0	0	33	33	0	0	33	21.8	33	0	0	33	5/31/2014	\$71,384,170	5/31/2016					
<i>Diamond V Mills Inc. & DV Technologies Inc. (11-130-035) - 6/16/2011</i>																								
Cedar Rapids (Linn County)																								
\$21,000,000	\$17,000,000	\$75,000	\$935,000	12	0	0	12	12	0	0	12	21.8	12	0	0	12	6/30/2014	\$35,478,110	6/20/2016					
<i>Diamond V Mills Inc. & DV Technologies Inc. (14-HQJTC-023) - 2/21/2014</i>																								
Cedar Rapids (Linn County)																								
\$36,000,000	\$30,000,000	\$0	\$1,800,000	17	0	0	17	17	0	0	17	22.93	17	0	0	17	2/28/2017	\$45,372,414	2/28/2019					

Linn County (Continued)

<i>Closed Projects - Successful</i>																				
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Divine Engineering, Inc (11-EZ-020) - 1/20/2011																				
Cedar Rapids (Linn County)																				
\$500,000	\$500,000	\$0	\$62,180	0	10	6	16	0	10	6	16	15.09	0	10	4	14	6/30/2014	\$664,566	6/30/2016	
ELPLAST America, Inc. (14-HQJTC-003) - 9/20/2013																				
Marion (Linn County)																				
\$5,860,000	\$5,850,000	\$0	\$217,250	3	0	7	10	4	0	6	10	22.93	4	0	6	10	9/30/2016	\$8,099,868	9/30/2018	
Freund-Vector Corporation (14-HQJTC-029) - 3/28/2014																				
Marion (Linn County)																				
\$5,310,000	\$2,160,000	\$0	\$151,500	12	0	0	12	9	0	0	9	22.93	10	0	0	10	3/31/2017	\$4,987,627	3/31/2019	
General Mills Cereals Properties LLC (14-HQJDF-010) - 1/17/2014																				
Cedar Rapids (Linn County)																				
\$58,412,000	\$47,180,000	\$200,000	\$3,248,895	41	0	0	41	41	0	0	41	22.93	41	0	0	41	1/31/2017	\$58,501,302	1/31/2019	
H.J. Heinz Company L.P. (12-VAAC-005) - 9/15/2011																				
Cedar Rapids (Linn County)																				
\$10,943,367	\$10,943,367	\$100,000	\$405,904	2	0	29	31	2	0	29	31	22.25	2	0	29	31	9/30/2014	\$11,760,971	9/30/2016	
Inteconnect Inc. (11-EC-011) - 3/17/2011																				
Cedar Rapids (Linn County)																				
\$150,000	\$140,000	\$100,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	N/A	0	N/A	3/31/2014	\$174,424	N/A
Intermec Technologies Corporation (12-130-001) - 7/21/2011																				
Cedar Rapids (Linn County)																				
\$56,696,500	\$14,087,500	\$1,500,000	\$1,606,395	0	224	0	224	0	113	0	113	21.8	113	0	0	113	7/31/2014	\$92,370,611	7/31/2016	
Lesaffre Yeast Corporation (15-HQJDF-058) - 5/22/2015																				
Cedar Rapids (Linn County)																				
\$52,000,000	\$51,250,000	\$25,000	\$1,953,750	8	0	22	30	8	0	22	30	23.45	8	0	22	30	2/28/2019	\$57,415,484	2/28/2021	
Lesaffre Yeast Corporation (15-HQJTC-027) - 12/19/2014																				
Cedar Rapids (Linn County)																				
\$6,500,000	\$5,000,000	\$0	\$152,500	4	0	0	4	4	0	0	4	23.45	4	0	0	4	12/31/2017	\$7,495,052	12/31/2019	
Liebovich/PDM Steel & Aluminum Company (06-EZ-015) - 10/20/2005																				
Cedar Rapids (Linn County)																				
\$3,855,800	\$3,775,000	\$0	\$466,208	12	0	0	12	12	0	0	12	13.07	12	0	0	12	10/31/2008	\$5,299,182	10/31/2018	

Linn County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Raining Rose (12-130-002) - 8/18/2011																			
Cedar Rapids (Linn County)																			
\$12,276,077	\$10,438,885	\$100,000	\$705,116	15	0	39	54	15	0	39	54	21.8	15	0	39	54	8/31/2014	\$14,172,977	8/31/2016
RuffaloCODY, LLC (13-HQJDF-028) - 1/18/2013																			
Cedar Rapids (Linn County)																			
\$3,700,000	\$700,000	\$425,000	\$570,000	85	0	26	111	33	0	0	33	21.73	33	0	0	33	1/31/2016	\$5,206,361	1/31/2018
Skyworks Solutions, Inc. (09-HQJC-003) - 8/21/2008																			
Cedar Rapids (Linn County)																			
\$877,432	\$877,432	\$0	\$1,000,000	21	0	10	31	21	0	10	31	25.92	21	0	10	31	5/31/2015	\$7,414,331	5/31/2017
Weems Industries, Inc. dba Lgacy Manufacturing Co. (15-HQJTC-010) - 8/22/2014																			
Marion (Linn County)																			
\$10,423,550	\$8,698,550	\$0	\$261,750	1	0	33	34	1	0	33	34	23.45	1	0	18	19	8/31/2017	\$13,417,161	8/31/2019

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
AgSugar International, Inc. (12-EC-001) - 7/21/2011																			
Cedar Rapids (Linn County)																			
\$1,565,836	\$822,591	\$250,000	\$117,954	12	0	12	24	12	0	12	24	15.09	0	0	0	0	7/31/2014	\$0	7/31/2016
AirCover Integrated Solutions Corporation (12-EC-003) - 9/30/2011																			
Cedar Rapids (Linn County)																			
\$350,000	\$220,000	\$175,000	\$0	0	0	0	0	0	0	0	0	0	0	0	0	0	9/30/2014	\$371,645	9/30/2016

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Danisco U.S. Inc. - Genecor Division (13-HQJDF-047) - 6/21/2013																			
Cedar Rapids (Linn County)																			
\$20,000,000	\$19,850,000	\$55,000	\$900,500	11	0	0	11	11	0	0	11	21.73	5	0	0	5	6/30/2016	\$35,680,633	6/30/2018
MSI Mold Builders (13-HQJDF-004) - 9/21/2012																			
Cedar Rapids (Linn County)																			
\$5,627,180	\$5,627,180	\$144,000	\$42,727	18	0	0	18	4	0	0	4	21.73	4	0	0	4	9/30/2015	\$4,812,301	9/30/2017

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Nordic Group of Companies, LLC and its Subsidiaries Seats Incorporated and Nordic Equity, LLC (20-HQJTC-003) - 8/16/2019														
Chariton (Lucas County)														
\$5,335,000	\$5,185,000	\$0	\$221,900	12	0	52	64	12	0	52	64	20.09	8/31/2022	8/31/2024

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Hy-Vee, Inc. (11-HQJP-038) - 5/19/2011																			
Chariton (Lucas County)																			
\$18,362,259	\$18,362,259	\$0	\$836,817	10	0	0	10	10	0	0	10	19.06	10	0	0	10	5/31/2014	\$19,977,448	5/31/2016

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage
<i>Grip-Tite Manufacturing Co., LLC (20-HQJDF-002) - 7/19/2019</i>														
Winterset (Madison County)														
\$1,950,280	\$1,525,000	\$200,000	\$0	22	0	4	26	22	0	4	26	18.87	7/31/2022	7/31/2024

Mahaska County

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Clow Valve Company (18-HQJTC-001) - 7/21/2017														
Oskaloosa (Mahaska County)														
\$13,850,000	\$13,500,000	\$0	\$305,250	6	0	0	6	6	0	0	6	19.63	12/31/2020	12/31/2022

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Clow Valve Company (12-HQJP-036) - 3/26/2012																			
Oskaloosa (Mahaska County)																			
\$7,900,000	\$7,900,000	\$0	\$218,040	6	0	0	6	6	0	0	6	20.04	6	0	0	6	3/31/2015	\$7,293,065	3/31/2017

Marion County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Agile Manufacturing, Ltd (17-HQJDF-030) - 12/16/2016												
Pella (Marion County)												
\$1,987,000	\$1,790,000	\$90,000	\$57,300	9	0	6	15	9	0	6	15	20.17

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
3M Company (18-HQJDF-030) - 1/19/2018														
Knoxville (Marion County)														
\$63,100,000	\$63,100,000	\$220,000	\$2,610,000	30	21	0	51	45	21	0	66	20.76	5/31/2021	5/31/2023
Freund-Vector Corporation (18-HQJTC-032) - 1/19/2018														
Marion (Marion County)														
\$6,496,000	\$2,820,000	\$0	\$78,390	5	0	0	5	5	0	0	5	24.91	1/31/2021	1/31/2023
Vermeer Corporation (19-HQJTC-026) - 5/17/2019														
Pella (Marion County)														
\$137,300,000	\$118,300,000	\$0	\$5,790,000	0	240	0	240	0	240	0	240	21.61	5/31/2022	5/31/2024
Weverskade B.V. and Lely North Aemerica, Inc. (19-HQJTC-013) - 12/21/2018														
Pella (Marion County)														
\$15,705,000	\$15,705,000	\$0	\$724,900	15	0	15	30	15	0	15	30	21.61	12/31/2021	12/31/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Weiler, Inc. (08-EZ-039) - 6/19/2008																							
Knoxville (Marion County)																							
\$875,770	\$867,770	\$90,000	\$138,616	29	0	1	30	30	0	0	30	14.81	30	0	0	30	6/30/2012	\$939,160	30	0	0	30	6/30/2021
Weiler, Inc. (16-HQJDF-053) - 4/22/2016																							
Knoxville (Marion County)																							
\$8,540,000	\$5,865,000	\$500,000	\$433,000	117	0	0	117	117	0	0	117	19.49	117	0	0	117	4/30/2019	\$8,991,546	117	0	0	117	4/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date

Marion County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
3M Company (16-HQJDF-013) - 8/21/2015																			
Knoxville (Marion County)																			
\$25,875,000	\$25,875,000	\$360,000	\$2,411,300	9	52	0	61	9	52	0	61	19.49	9	52	0	61	8/31/2018	\$28,108,527	8/31/2020
Weiler, Inc. (15-HQJDF-051) - 4/17/2015																			
Knoxville (Marion County)																			
\$9,155,000	\$6,590,000	\$600,000	\$400,000	106	0	0	106	106	0	0	106	18.95	106	0	0	106	4/30/2018	\$10,571,726	4/30/2020
Weiler, Inc. (11-100-013) - 2/17/2011																			
Knoxville (Marion County)																			
\$5,337,500	\$4,692,600	\$50,000	\$545,000	15	0	1	16	15	0	1	16	16.79	15	0	1	16	2/28/2014	\$8,319,743	2/29/2016

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Castle Metal, Inc. (Kasteel Metaal B.V.) (14-HQJDF-001) - 7/19/2013																			
Pella (Marion County)																			
\$4,060,000	\$3,245,000	\$200,000	\$184,200	25	0	1	26	25	0	1	26	17.54	0	0	0	0	12/31/2017	\$0	12/31/2019

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Pella Corporation (15-HQJDF-060) - 6/19/2015																			
Pella (Marion County)																			
\$8,615,000	\$3,365,000	\$152,000	\$0	38	0	0	38	38	0	0	38	18.62	38	0	0	38	6/30/2018	\$6,278,069	6/30/2020

Marshall County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Emerson Electric Co. (14-HQJTC-004) - 9/20/2013												
Marshalltown (Marshall County)												
\$5,918,000	\$5,918,000	\$0	\$88,770	4	0	0	4	4	0	0	4	17.17
RACOM Corporation (19-HQJTC-015) - 1/25/2019												
Marshalltown (Marshall County)												
\$6,350,000	\$6,350,000	\$0	\$190,000	3	0	5	8	3	0	5	8	18.51

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Tug Kay Consulting, LLC (17-HQJDF-055) - 6/16/2017							
Marshalltown (Marshall County)							
\$3,755,000	\$685,000	\$100,000	\$175,000	23	0	0	23

Mitchell County

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
A to Z Drying, Inc. (14-EZ-008) - 6/20/2014																			
Osage (Mitchell County)																			
\$5,665,316	\$5,443,540	\$0	\$603,966	10	0	7	17	10	0	7	17	13.71	10	0	7	17	6/30/2017	\$5,845,144	6/30/2019
Grain Millers, Inc. (13-EZ-007) - 11/16/2012																			
St. Ansgar (Mitchell County)																			
\$23,900,000	\$21,900,000	\$0	\$550,000	10	0	0	10	10	0	0	10	13.44	10	0	0	10	11/30/2015	\$24,627,729	11/30/2017
Osage, City of (11-IFC-004) - 4/21/2011																			
Osage (Mitchell County)																			
\$3,750,000	\$2,725,000	\$500,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	12/31/2014	\$5,241,326	12/31/2016
Valent BioSciences Corporation (11-130-030) - 4/21/2011																			
Osage (Mitchell County)																			
\$141,039,000	\$132,461,000	\$1,000,000	\$3,491,898	48	0	41	89	48	0	41	89	19.81	48	0	41	89	4/30/2015	\$143,850,048	4/30/2017

Monroe County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
HF Chlor Alkali LLC (13-HQJDF-020) - 1/18/2013												
Eddyville (Monroe County)												
\$134,914,845	\$131,577,601	\$75,000	\$1,992,975	18	0	0	18	18	0	0	18	17.21

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
AWOL Outdoors, Inc. dba CAMP365 (19-HQJDF-004) - 1/25/2019														
Albia (Monroe County)														
\$3,546,000	\$3,546,000	\$500,000	\$214,800	156	0	156	312	156	0	156	312	16.05	1/31/2022	1/31/2024
Cargill, Incorporated (20-HQJTC-023) - 5/22/2020														
Eddyville (Monroe County)														
\$233,000,000	\$210,000,000	\$0	\$6,000,000	14	0	14	28	14	0	14	28	17.46	5/31/2023	5/31/2025
Cargill, Incorporated (20-HQJTC-005) - 9/20/2019														
Eddyville (Monroe County)														
\$128,300,000	\$125,000,000	\$0	\$3,809,500	17	0	0	17	17	0	0	17	17.46	9/30/2022	9/30/2024

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Ajinomoto Heartland, Inc. and Ajinomoto Health & Nutrition North America, Inc. (16-HQJTC-019) - 10/16/2015																							
Eddyville (Monroe County)																							
\$42,000,000	\$42,000,000	\$1,770,000		10	0	0	10	10	0	0	10	15.73	10	0	0	10	10/31/2018	\$43,352,976	10	0	0	10	10/31/2020

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Wacker Chemical Corporation (12-130-012) - 11/18/2011																			
Eddyville (Monroe County)																			
\$7,706,860	\$7,706,860	\$150,000	\$344,047	3	13	0	16	3	13	0	16	21.36	3	13	0	16	11/30/2014	\$7,746,970	11/30/2016

Monroe County (Continued)

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>RELCO Locomotives (18-HQJTC-049) - 5/18/2018</i>																			
Albia (Monroe County)																			
\$1,400,000	\$1,400,000	\$0	\$79,500	6	0	6	12	6	0	6	12	16.23	0	0	0	0	5/31/2021	\$0	5/31/2023

Muscatine County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Bridgestone Bandag, LLC (11-130-016) - 1/20/2011							
Muscatine (Muscatine County)							
\$1,600,000	\$1,600,000	\$700,000	\$12,500	0	138	0	138

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS			PROJECT COMPLETION								
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
HNI Corporation (16-HQJTC-035) - 2/19/2016																							
Muscatine (Muscatine County)																							
\$26,864,668	\$17,824,413	\$0	\$579,523	0	175	0	175	0	175	0	175	17.6	0	175	0	175	2/28/2019	\$40,840,147	0	175	0	175	2/28/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
H.J. Heinz Company (14-HQJTC-017) - 12/20/2013																			
Muscatine (Muscatine County)																			
\$24,500,000	\$24,500,000	\$0	\$825,000	6	0	100	106	6	0	100	106	16.37	6	0	100	106	12/31/2016	\$33,547,515	12/31/2018
HNI Corporation (13-EZ-004) - 9/21/2012																			
Muscatine (Muscatine County)																			
\$20,860,000	\$20,160,000	\$0	\$293,400	10	0	0	10	10	0	0	10	14.31	10	0	0	10	9/30/2016	\$46,810,516	9/30/2018

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Monsanto Company & Subsidiaries (15-HQJTC-016) - 11/21/2014																			
Muscatine (Muscatine County)																			
\$74,641,000	\$73,990,000	\$0	\$4,155,680	51	0	0	51	51	0	0	51	17.06	45	0	0	45	11/30/2017	\$96,170,212	11/30/2019
Union Tank Car Company (15-HQJDF-050) - 3/27/2015																			
Muscatine (Muscatine County)																			
\$1,905,000	\$1,905,000	\$80,000	\$0	10	20		30	10	20	0	30	17.06	0	17	0	17	3/31/2018	\$2,022,604	3/31/2020

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Associated Milk Producers, Inc. (16-HQJDF-062) - 6/17/2016																								
Sanborn (O'brien County)																								
\$16,236,100	\$16,236,100	\$37,500	\$157,800	0	9	0	9	0	9	0	9	19.44	0	9	0	9	6/30/2019	\$17,970,803	0	9	0	9	6/30/2021	

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>Iowa Drying and Processing, LLP (13-HQJDF-012) - 10/19/2012</i>												
Sibley (Osceola County)												
\$1,627,500	\$1,310,000	\$150,000	\$0	30	0	0	30	30	0	0	30	16.75

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage
<i>Novae Corp (17-HQJDF-062) - 6/16/2017</i>														
Clarinda (Page County)														
\$3,900,000	\$3,650,000	\$300,000	\$218,000	73	0	1	74	73	0	1	74	15.41	10/31/2020	10/31/2022

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>POET Project Liberty, LLC (09-EZ-002) - 9/18/2008</i>												
Emmetsburg (Palo Alto County)												
\$231,100,000	\$217,000,000	\$0	\$4,600,000	35	0	0	35	35	0	0	35	10.95
<i>POET-DSM Marketing, LLC (17-HQJTC-037) - 2/17/2017</i>												
Emmetsburg (Palo Alto County)												
\$30,830,497	\$29,330,497	\$0	\$975,355	6	0	4	10	6	0	4	10	19.38

Plymouth County

Projects Under Contract - Performance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Nor-Am Cold Storage Inc. (16-HQJTC-040) - 3/29/2016														
Le Mars (Plymouth County)														
\$17,875,000	\$17,875,000	\$0	\$185,000	1	0	12	13	1	0	12	13	20.84	3/31/2021	3/31/2023
Wells Enterprises, Inc. (17-HQJTC-022) - 10/21/2016														
Le Mars (Plymouth County)														
\$40,446,395	\$40,446,395	\$0	\$3,024,221	81	0	0	81	81	0	0	81	19.31	6/30/2020	6/30/2022

Projects Under Contract - Maintenance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
BoDeans Cone Company LLC (15-HQJTC-059) - 6/19/2015																								
Le Mars (Plymouth County)																								
\$4,580,000	\$4,470,000	\$0	\$200,000	2	0	0	2	2	0	0	2	19.87	0	0	0	0	6/30/2018	\$4,754,057	2	0	0	2	6/30/2020	
Wells Enterprises, Inc. (16-HQJTC-016) - 8/21/2015																								
Le Mars (Plymouth County)																								
\$19,300,000	\$19,300,000	\$0	\$644,400	11	0	8	19	11	0	8	19	20.84	11	0	8	19	8/31/2018	\$22,141,646	11	0	8	19	8/31/2020	

Closed Projects - Successful

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
BoDeans Baking Company (12-HQJP-025) - 11/18/2011																			
Le Mars (Plymouth County)																			
\$4,808,590	\$4,808,590	\$0	\$143,422	3	0	6	9	3	0	6	9	21.39	3	0	6	9	11/30/2014	\$4,819,197	11/30/2016
BoDeans Wafer Company, LLC (13-HQJTC-027) - 1/18/2013																			
Le Mars (Plymouth County)																			
\$7,500,000	\$7,500,000	\$0	\$375,000	11	0	0	11	11	0	0	11	19.08	11	0	0	11	1/31/2016	\$7,805,245	1/31/2018

Plymouth County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>IML Containers Iowa, Inc. (11-HQJP-032) - 4/21/2011</i>																			
Le Mars (Plymouth County)																			
\$11,034,910	\$11,034,910	\$0	\$268,895	1	0	28	29	1	0	28	29	20.42	1	0	13	14	3/31/2015	\$10,096,223	3/31/2017

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
100INSIGHTS, Inc. dba FunnelWise (15-HQJDF-053) - 4/17/2015												
West Des Moines (Polk County)												
\$3,385,000	\$140,000	\$150,000	\$0	14	6	0	20	14	6	0	20	25.52
Construction Products, Inc. dba EFCO Corp (16-HQJTC-024) - 11/20/2015												
Des Moines (Polk County)												
\$11,275,000	\$11,025,000	\$0	\$1,283,750	40	88	0	128	40	88	0	128	26.72
Dickten Masch Plastics, LLC (14-HQJTC-033) - 4/18/2014												
Ankeny (Polk County)												
\$5,310,000	\$4,460,000	\$0	\$160,050	6	0	24	30	6	0	24	30	24.32
E.I. DuPont de Nemours and Company/Pioneer Hi-Bred International., Inc. (14-HQJTC-015) - 11/22/2013												
Johnston (Polk County)												
\$49,620,657	\$28,100,000	\$0	\$3,507,000	105	0	0	105	105	0	0	105	24.32
Edge Business Continuity Center, LLC & LightEdge Solutions, Inc. (16-HQJTC-048) - 4/22/2016												
Altoona (Polk County)												
\$32,000,000	\$30,000,000	\$0	\$375,000	6	0	0	6	6	0	0	6	26.72
Hewlett-Packard Company (11-130-023) - 1/20/2011												
Des Moines (Polk County)												
\$16,700,000	\$16,700,000	\$600,000	\$465,000	10	62	140	212	10	62	140	212	23.2
Industry People Group, Inc. dba BirdDog HR (15-HQJDF-057) - 5/22/2015												
Urbandale (Polk County)												
\$3,313,669	\$1,050,000	\$325,000	\$105,000	71	0	0	71	71	0	0	71	25.52
Pioneer, A Dupont Company (13-HQJTC-017) - 11/16/2012												
Johnston (Polk County)												
\$50,489,555	\$13,000,000	\$0	\$4,368,399	100	0	0	100	100	0	0	100	23.12
Pioneer, A Dupont Company (12-HQJP-045) - 4/20/2012												
Johnston (Polk County)												
\$39,000,000	\$23,000,000	\$0	\$5,399,560	100	0	0	100	100	0	0	100	23.75
Retail Acquisition and Development, Inc. (12-HQJP-041) - 3/26/2012												
Urbandale (Polk County)												
\$10,842,008	\$5,198,287	\$0	\$95,040	7	0	50	57	7	0	50	57	23.75
StartupCity Des Moines (12-OT-001) - 9/15/2011												
Des Moines (Polk County)												
\$1,000,000	\$0	\$250,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A

Polk County (Continued)

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Submittal Exchange, LLC (13-HQJDF-023) - 12/27/2012												
West Des Moines (Polk County)												
\$2,413,699	\$289,100	\$500,000	\$26,806	81	0	0	81	81	0	0	81	23.12
Submittal Exchange, LLC (12-130-034) - 5/18/2012												
West Des Moines (Polk County)												
\$1,373,500	\$46,000	\$150,000	\$0	23	0	0	23	23	0	0	23	23.75
Tactical 8 Technologies LLC (12-130-019) - 1/20/2012												
Des Moines (Polk County)												
\$331,864	\$209,320	\$120,000	\$0	20	0	0	20	20	0	3	23	23.75
Voya Insurance and Annuity Company and its Affiliates (17-HQJTC-044) - 3/17/2017												
Des Moines (Polk County)												
\$13,580,603	\$9,802,000	\$0	\$553,080	11	0	4	15	11	0	4	15	27.92

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Advanced Manufacturing & Power Systems (12-100-003) - 10/20/2011							
Des Moines (Polk County)							
\$891,000	\$811,000	\$225,000	\$0	45	0	35	80
Chamness Biodegradables (19-HQJDF-001) - 7/20/2018							
Ankeny (Polk County)							
\$1,877,100	\$601,000	\$140,000	\$72,730	21	0	15	36
Fastpath, Inc (16-HQJTC-025) - 11/20/2015							
Urbandale (Polk County)							
\$1,025,000	\$175,000	\$0	\$36,250	12	0	0	12
Krause Holdings, Inc. (14-EZ-011) - 6/20/2014							
Des Moines (Polk County)							
\$92,000,000	\$92,000,000	\$0	\$9,080,000	62	0	0	62
NeXT1, Inc. (20-HQJDF-003) - 7/19/2019							
Des Moines (Polk County)							
\$1,628,292	\$945,000	\$200,000	\$0	23	0	0	23

Polk County (Continued)

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Northern Tool & Equipment Company (19-HQJTC-014) - 12/21/2018							
Ankeny (Polk County)							
\$37,724,343	\$26,251,351	\$0	\$750,000	19	0	164	183
Putco, Inc. (12-HQJP-061) - 6/22/2012							
Des Moines (Polk County)							
\$6,500,000	\$6,000,000	\$0	\$304,000	5	0	0	5
Scientific Games (16-HQJTC-043) - 5/20/2016							
Des Moines (Polk County)							
\$3,146,875	\$300,000	\$0	\$42,703	17	0	3	20
Weeks & Leo Company, Inc. (12-130-026) - 4/20/2012							
Clive (Polk County)							
\$1,770,000	\$1,520,000	\$40,000	\$56,000	5	0	13	18

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage
Accordia Life & Annuity Company and Global Atlantic Financial Company (17-HQJTC-058) - 5/19/2017														
Des Moines (Polk County)														
\$12,950,000	\$10,000,000	\$0	\$775,000	54	17	0	71	54	17	0	71	27.92	5/31/2021	5/31/2023
Casey's Retail Company (18-HQJTC-031) - 1/19/2018														
Ankeny (Polk County)														
\$34,735,000	\$34,735,000	\$0	\$4,002,000	81	0	20	101	81	0	20	101	29.12	1/31/2021	1/31/2023
Claim DOC, LLC (21-HQJTC-004) - 7/17/2020														
West Des Moines (Polk County)														
\$5,222,000	\$4,456,000	\$0	\$297,800	21	0	33	54	21	0	33	54	26.67	7/31/2023	7/31/2025
Cognizant Technology Solutions U.S. Corporation (16-HQJDF-060) - 5/20/2016														
Des Moines (Polk County)														
\$10,217,991	\$6,213,169	\$613,079	\$111,192	116	0	898	1014	116	0	898	1014	26.72	5/31/2021	5/31/2023
Compressor Controls Corporation (17-HQJDF-061) - 6/16/2017														
Urbandale (Polk County)														
\$5,517,000	\$434,000	\$32,500	\$0	0	82	0	82	0	82	0	82	27.92	6/30/2020	6/30/2022

Polk County (Continued)

Projects Under Contract - Performance Period

Total Project Cost	AWARD			PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Qualifying Wage	Completion Date	Maint. Date	
	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total				
Crossroads Cold Storage LLC (16-HQJTC-047) - 4/22/2016															
Des Moines (Polk County)															
\$16,874,468	\$16,774,468	\$0	\$512,834	3	0	10	13	3	0	10	13	26.72	9/30/2020	9/30/2022	
Deere & Company (18-HQJTC-028) - 11/17/2017															
Urbandale (Polk County)															
\$32,600,000	\$32,600,000	\$0	\$2,900,000	31	20	0	51	31	20	0	51	29.12	11/30/2020	11/30/2022	
E.I. DuPont de Nemours and Company/Pioneer Hi-Bred International, Inc. (16-HQJTC-039) - 2/19/2016															
Johnston (Polk County)															
\$500,500,000	\$500,000	\$2,000,000	\$14,000,000	0	500	0	500	0	500	0	500	26.72	2/28/2021	2/28/2023	
Electrical Power Products, Inc. and Electro Management Corp (21-HQJTC-012) - 10/16/2020															
Des Moines (Polk County)															
\$5,483,472	\$5,483,472	\$0	\$244,647	2	0	0	2	2	0	0	2	26.54	10/31/2023	10/31/2025	
Farmers Edge (US) Inc. (18-HQJTC-011) - 8/18/2017															
Grimes (Polk County)															
\$2,524,000	\$2,234,000	\$0	\$50,380	1	0	4	5	1	0	4	5	29.12	8/31/2020	8/31/2022	
Fidelity & Guaranty Life Business Services, Inc and Fidelity & Guaranty Life Insurance Company (20-HQJTC-018) - 12/20/2019															
Des Moines (Polk County)															
\$9,423,506	\$5,617,917		\$227,478	53	0	7	60	53	0	7	60	30.98	12/31/2022	12/31/2024	
Helena Industries, Inc. (20-HQJTC-002) - 7/19/2019															
Des Moines (Polk County)															
\$47,000,000	\$47,000,000	\$0	\$1,120,000	3	0	22	25	3	0	22	25	30.32	7/31/2022	7/31/2024	
Hy-Vee, Inc. (18-HQJTC-003) - 7/21/2017															
Ankeny (Polk County)															
\$64,390,000	\$64,390,000	\$0	\$2,130,325	9	0	200	209	9	0	200	209	27.92	7/31/2020	7/31/2022	
Hy-Vee, Inc. (15-HQJTC-044) - 3/27/2015															
West Des Moines (Polk County)															
\$74,535,011	\$70,350,000	\$0	\$7,502,750	102	0	0	102	102	0	0	102	25.52	3/31/2020	3/31/2020	
Iowa Bankers Insurance and Services, Inc. (20-HQJTC-021) - 4/17/2020															
Urbandale (Polk County)															
\$19,600,000	\$19,600,000	\$0	\$710,800	12	0	18	30	12	0	18	30	30.98	4/30/2023	4/30/2025	
Krause Group, Ltd. (16-HQJTC-012) - 8/21/2015															
Des Moines (Polk County)															
\$151,000,000	\$151,000,000	\$0	\$18,590,000	90	11	0	101	90	11	0	101	25.52	8/31/2021	8/31/2023	

Polk County (Continued)

Projects Under Contract - Performance Period																
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage				
Kreg Enterprises, Inc. (19-HQJTC-012) - 12/21/2018																
Ankeny (Polk County)																
\$34,400,000	\$34,050,000	\$0	\$738,000	20	0	0	20	20	0	0	100	30.32	12/31/2021	12/31/2023		
Lineage ICS, LLC (fka Iowa Cold Storage) (17-HQJTC-027) - 11/18/2016																
Altoona (Polk County)																
\$14,359,781	\$14,223,569	\$0	\$324,115	1	0	0	1	1	0	0	1	27.92	11/30/2019	11/30/2021		
MCF Operating, LLC dba Mrs. Clark's Foods (21-HQJTC-009) - 9/18/2020																
Ankeny (Polk County)																
\$9,250,000	\$9,250,000	\$0	\$322,500	1	0	19	20	1	0	19	20	25.76	9/30/2023	9/30/2025		
Meredith Corporation (18-HQJTC-040) - 3/23/2018																
Des Moines (Polk County)																
\$20,600,000	\$8,600,000	\$0	\$460,000	41	0	0	41	41	0	0	41	29.12	3/31/2021	3/31/2023		
Perishable Distributors of Iowa (PDI) (18-HQJTC-004) - 7/21/2017																
Ankeny (Polk County)																
\$21,615,000	\$21,615,000	\$0	\$529,950	1	0	0	1	1	0	0	1	27.92	11/30/2020	11/30/2022		
Probioferm, LLC & Golden K, LLC (19-HQJTC-002) - 7/20/2018																
Urbandale (Polk County)																
\$6,087,000	\$5,982,000	\$0	\$190,340	1	0	2	3	1	0	2	3	29.12	7/31/2021	7/31/2023		
Siculus, Inc. (13-HQJTC-040) - 4/23/2013																
Altoona (Polk County)																
\$700,000,000	\$699,500,000	\$0	\$26,000,000	31	0	0	31	41	0	0	41	23.12	3/31/2023	3/31/2025		
Siculus, Inc. (19-HQJTC-025) - 5/17/2019																
Altoona (Polk County)																
\$400,000	\$400,000	\$0	\$0	31	0	0	31	31	0	0	31	53.87	5/31/2022	5/31/2024		
Source Allies, Inc. (18-HQJDF-051) - 5/18/2018																
Urbandale (Polk County)																
\$4,527,800	\$3,812,000	\$144,000	\$244,250	36	0	0	36	36	0	0	36	29.12	5/31/2021	5/31/2023		
The Printer, Inc. (18-HQJTC-042) - 4/20/2018																
Des Moines (Polk County)																
\$13,100,000	\$13,100,000	\$0	\$672,000	10	0	5	15	10	0	5	15	29.12	4/30/2021	4/30/2023		

Projects Under Contract - Maintenance Period																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date

Polk County (Continued)

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Businessolver.com, Inc. (16-HQJDF-034) - 2/19/2016																								
West Des Moines (Polk County)																								
\$7,370,000	\$4,400,000	\$100,000	\$220,000	40	0	0	40	40	0	0	40	26.72	40	0	0	40	2/28/2019	\$8,289,205	40	0	0	40	2/28/2021	
Daimler Trucks North America LLC (17-HQJTC-029) - 12/16/2016																								
Grimes (Polk County)																								
\$10,820,000	\$6,450,000	\$0	\$662,100	6	0	37	43	6	0	37	43	27.92	6	0	37	43	12/31/2019	\$8,740,987	6	0	37	43	12/31/2021	
Electrical Power Products, Inc. and Electro Management Corp (16-HQJTC-030) - 1/29/2016																								
Des Moines (Polk County)																								
\$20,560,333	\$20,560,333	\$0	\$648,103	7	0	0	7	7	0	0	7	26.72	7	0	0	7	1/31/2019	\$22,081,602	7	0	0	7	1/31/2021	
Energy Control Technologies, Inc. (17-HQJDF-019) - 10/21/2016																								
Urbandale (Polk County)																								
\$506,000	\$15,000	\$37,500	\$0	10	0	0	10	8	0	0	8	27.92	8	0	0	8	10/31/2019	\$509,076	8	0	0	8	10/31/2021	
ePATHUSA, Inc. (17-HQJDF-001) - 7/22/2016																								
West Des Moines (Polk County)																								
\$1,073,250	\$405,750	\$40,000	\$34,545	5	0	0	5	5	0	0	5	26.72	5	0	0	5	7/31/2019	\$1,137,819	5	0	0	5	7/31/2021	
Excell Marketing, LC (16-HQJTC-049) - 4/22/2016																								
Des Moines (Polk County)																								
\$5,350,000	\$5,350,000	\$0	\$332,000	11	0	47	58	11	0	47	58	26.72	11	0	47	58	4/30/2019	\$7,555,169	11	0	47	58	4/30/2021	
Innovative Injection Technologies, Inc. (16-HQJTC-063) - 6/17/2016																								
West Des Moines (Polk County)																								
\$10,870,000	\$10,690,000	\$0	\$466,800	6	0	30	36	6	0	30	36	26.72	6	0	0	6	6/30/2020	\$11,641,255	6	0	0	6	6/30/2022	
INTL FCStone Inc. (16-HQJDF-027) - 12/18/2015																								
West Des Moines (Polk County)																								
\$3,000,000	\$1,400,000	\$200,000	\$0	50	0	0	50	26	0	0	26	26.72	26	0	0	26	12/31/2018	\$19,423,492	26	0	0	0	12/31/2020	
IP Pathways, LLC (14-HQJDF-034) - 4/18/2014																								
Urbandale (Polk County)																								
\$1,680,146	\$825,000	\$240,000	\$37,500	44	0	9	53	14	0	0	14	24.32	14	0	0	14	4/30/2018	\$1,742,703	14	0	0	14	4/30/2020	
MCF Operating, LLC dba Mrs. Clark's Foods (15-HQJTC-015) - 10/17/2014																								
Ankeny (Polk County)																								
\$7,300,000	\$7,300,000	\$0	\$166,920	2	0	11	13	2	0	11	13	25.52	2	0	11	13	10/31/2018	\$6,108,158	2	0	11	13	10/31/2020	

Polk County (Continued)

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Power Distributors, LLC (16-HQJTC-052) - 4/22/2016																								
Ankeny (Polk County)																								
\$4,428,151	\$2,200,000	\$0	\$59,400	1	0	24	25	1	0	24	25	26.72	1	0	17	18	4/30/2019	\$4,475,473	1	0	17	18	4/30/2021	
Siegwerk USA Inc. (17-HQJTC-060) - 5/19/2017																								
Des Moines (Polk County)																								
\$10,000,000	\$10,000,000	\$0	\$375,000	0	2	0	2	0	2	0	2	27.92	0	2	0	2	5/31/2020	\$10,202,305	0	2	0	2	5/31/2022	
Ventech Solutions (15-HQJDF-063) - 6/19/2015																								
Urbandale (Polk County)																								
\$2,950,000	\$900,000	\$500,000	\$0	75	0	125	200	61	0	65	126	25.52	61	0	65	126	6/30/2019	\$3,030,358	61	0	65	126	6/30/2021	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Accu-Mold LLC (15-HQJTC-035) - 2/20/2015																				
Ankeny (Polk County)																				
\$32,000,000	\$20,000,000	\$0	\$1,680,000	36	0	164	200	36	0	164	200	25.52	36	0	199	235	2/28/2018	\$34,725,019	2/28/2020	
American Enterprise Mutual Holding Company (14-HQJTC-042) - 7/18/2014																				
Des Moines (Polk County)																				
\$27,200,000	\$24,500,000	\$0	\$1,380,000	23	0	123	146	23	0	123	146	24.32	23	0	123	146	7/31/2017	\$35,291,179	7/31/2019	
Appcore, LLC (12-EC-004) - 10/20/2011																				
Des Moines (Polk County)																				
\$430,220	\$430,220	\$100,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	20.92	N/A	N/A	0	N/A	10/31/2014	\$485,334	10/31/2016	
Curwood, Inc. (12-130-024) - 3/26/2012																				
Des Moines (Polk County)																				
\$24,300,000	\$24,300,000	\$64,000	\$1,265,625	16	0	0	16	16	0	0	16	23.75	16	0	0	16	3/31/2015	\$25,324,970	3/31/2017	
Delta Dental of Iowa (14-HQJTC-036) - 4/18/2014																				
Urbandale (Polk County)																				
\$9,395,000	\$9,395,000	\$0	\$251,250	12	0	3	15	12	0	3	15	24.32	12	0	3	15	4/30/2017	\$8,361,698	4/30/2019	
DENSO Manufacturing Michigan, Inc. (13-HQJTC-010) - 10/19/2012																				
Urbandale (Polk County)																				
\$1,193,996	\$521,112	\$0	\$34,512	7	0	0	7	4	0	0	4	23.12	4	0	0	4	10/31/2015	\$1,271,071	10/31/2017	

Polk County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
E.I. DuPont de Nemours and Company (11-HQJP-023) - 1/20/2011																			
Johnston (Polk County)																			
\$147,000,000	\$32,000,000	\$0	\$6,960,000	138	0	0	138	138	0	0	138	23.2	138	0	0	138	1/31/2014	\$269,161,999	1/31/2016
Employers Mutual Casualty Company (15-HQJTC-025) - 12/19/2014																			
Des Moines (Polk County)																			
\$39,000,000	\$33,000,000	\$0	\$2,860,000	0	103	35	138	0	138	0	138	22.52	0	103	35	138	12/31/2017	\$46,630,967	12/31/2019
Helena Industries, Inc. (13-HQJTC-043) - 6/21/2013																			
Des Moines (Polk County)																			
\$4,150,000	\$4,150,000	\$0	\$207,500	1	0	2	3	1	0	2	3	23.12	1	0	2	3	6/30/2016	\$5,265,598	6/30/2018
John Deere Des Moines Works (12-HQJP-030) - 12/16/2011																			
Ankeny (Polk County)																			
\$112,800,000	\$67,800,000	\$0	\$9,830,000	0	134	0	134	0	134	0	134	23.75	0	134	0	134	12/31/2014	\$139,658,882	12/31/2016
Outcomes Incorporated (13-HQJDF-005) - 8/17/2012																			
West Des Moines (Polk County)																			
\$2,175,000	\$2,175,000	\$150,000	\$124,500	20	0	0	20	20	0	0	20	23.12	10	0	0	10	12/31/2017	\$1,929,973	12/31/2019
Pillar Technology Group LLC (15-HQJDF-048) - 3/27/2015																			
Des Moines (Polk County)																			
\$791,800	\$450,000	\$200,000	\$0	40	0	0	40	40	0	0	40	25.52	40	0	0	40	3/31/2018	\$1,825,252	3/31/2020
Principal Life Insurance Company (13-HQJTC-031) - 2/22/2013																			
Des Moines (Polk County)																			
\$284,743,185	\$278,493,185	\$0	\$22,543,216	0	1691	49	1740	0	1740	0	1740	23.12	0	1740	0	1740	12/31/2017	\$318,734,533	12/31/2019
Probioferm, LLC & Golden K, LLC (16-HQJTC-006) - 7/17/2015																			
Urbandale (Polk County)																			
\$1,930,000	\$1,930,000	\$0	\$89,560	1	0	3	4	1	0	3	4	25.52	1	0	0	1	7/31/2018	\$1,930,416	7/31/2020
Probioferm, LLC. (11-EC-015) - 6/16/2011																			
Urbandale (Polk County)																			
\$994,960	\$994,960	\$250,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	6/30/2014	\$1,236,909	6/30/2016
The Lauridsen Group, Inc. (14-HQJDF-006) - 10/18/2013																			
Ankeny (Polk County)																			
\$4,148,200	\$4,108,200	\$320,000	\$265,520	40	0	0	40	13	0	0	13	24.32	13	0	0	13	10/31/2016	\$4,726,794	10/31/2018

Polk County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
The Toro Company (12-130-029) - 4/20/2012																			
Ankeny (Polk County)																			
\$4,770,580	\$500,000	\$25,000	\$614,024	5	0	20	25	5	0	20	25	23.75	5	0	0	5	4/30/2016	\$5,421,724	4/30/2018

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
8040 Holdings, Inc. (16-HQJTC-018) - 10/16/2015																			
Clive (Polk County)																			
\$17,750,000	\$5,150,000	\$0	\$278,500	3	0	0	3	3	0	0	3	26.72	0	0	0	0	10/31/2018	\$0	10/31/2020
Bridgestone Americas Tire Operations, LLC (12-130-004) - 8/18/2011																			
Des Moines (Polk County)																			
\$56,600,000	\$56,600,000	\$500,000	\$108,000	59	0	13	72	59	0	13	72	23.75	0	0	0	0	8/31/2014	\$0	8/31/2016
New Horizon Cuisine (12-HQJP-001) - 7/21/2011																			
Ankeny (Polk County)																			
\$2,213,800	\$2,095,000	\$0	\$59,276	4	0	11	15	4	0	11	15	23.2	0	0	0	0	8/31/2017	\$2,081,435	8/31/2019
Van Meter Inc. (12-HQJP-060) - 6/22/2012																			
Urbandale (Polk County)																			
\$6,400,000	\$6,400,000	\$0	\$222,000	9	0	0	9	9	0	2	11	23.75	0	0	0	0	6/30/2016	\$7,105,146	6/30/2018
Zirous, Inc. (18-HQJTC-005) - 7/21/2017																			
West Des Moines (Polk County)																			
\$2,652,000	\$550,000	\$0	\$113,500	11	0	0	11	11	0	0	11	27.92	0	0	0	0	7/31/2020	\$0	7/31/2022

Polk County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Advanced Analytical Technologies, Inc. (15-HQJDF-042) - 3/27/2015																			
Ankeny (Polk County)																			
\$7,789,587	\$2,009,205	\$500,000	\$256,059	57	0	0	57	57	0	0	57	25.52	23	0	0	23	3/31/2018	\$10,004,811	3/31/2020
Energy Control Technologies, Inc. (12-100-004) - 10/20/2011																			
West Des Moines (Polk County)																			
\$1,492,000	\$258,000	\$75,000	\$0	10	0	3	13	9	0	3	12	18.27	9	0	3	12	10/31/2015	\$2,123,722	10/31/2017
Jacobson Warehouse Company, Inc. (14-HQJDF-002) - 9/20/2013																			
Clive (Polk County)																			
\$2,300,000	\$2,200,000	\$250,000	\$0	10	98	0	108	10	98	0	108	24.32	0	88	0	88	9/30/2016	\$2,458,072	9/30/2018
New Horizon Cuisine (12-VAAC-001) - 7/21/2011																			
Ankeny (Polk County)																			
\$2,213,800	\$2,095,000	\$259,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	8/31/2017	\$2,081,435	8/31/2019
The Lauridsen Group, Inc. (12-HQJP-005) - 8/18/2011																			
Ankeny (Polk County)																			
\$8,700,000	\$8,700,000	\$0	\$673,500	16	0	0	16	16	0	0	16	23.75	15	0	0	15	2/28/2015	\$10,052,108	2/28/2017

Pottawattamie County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Plumrose USA, Inc. (11-130-031) - 5/19/2011												
Council Bluffs (Pottawattamie County)												
\$57,910,000	\$57,810,000	\$520,000	\$1,020,000	5	0	0	5	5	0	0	5	18.56
United States Pipe and Foundry, LLC (16-TJWTC-003) - 1/29/2016												
Council Bluffs (Pottawattamie County)												
\$22,500,000	\$22,500,000	\$0	\$2,250,000	144	0	0	144	144	0	0	144	17.24
XTL, Inc. (15-HQJTC-017) - 11/21/2014												
Council Bluffs (Pottawattamie County)												
\$63,036,320	\$62,036,320	\$0	\$1,207,400	16	0	34	50	16	0	34	50	20.95

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Lone Mountain Truck Leasing, LLC (15-HQJTC-008) - 8/22/2014							
Carter Lake (Pottawattamie County)							
\$1,326,850	\$1,326,850	\$0	\$79,142	19	0	20	39
Pillar Technology Group LLC (18-TJ-006) - 6/22/2018							
Council Bluffs (Pottawattamie County)							
\$1,840,000	\$1,840,000	\$0	\$500,248	30	0	0	0
Tyson Fresh Meats, Inc. (14-EZ-005) - 3/28/2014							
Council Bluffs (Pottawattamie County)							
\$10,000,000	\$9,518,763	\$0	\$951,876	22	0	117	139

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Applichem, Inc. (20-TJWTC-001) - 4/17/2020														
Council Bluffs (Pottawattamie County)														
\$676,000	\$250,000	\$0	\$75,000	12	0	16	28	12	0	16	28	21.3	4/30/2023	4/30/2025
Future Foam, Inc. (17-TJ-001) - 7/22/2016														
Council Bluffs (Pottawattamie County)														
\$720,000	\$720,000	\$0	\$72,138	3	4	3	10	3	4	3	10	17.93	7/31/2019	7/31/2021

Pottawattamie County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage	
<i>Tyson Prepared Foods, Inc. (17-HQJTC-038) - 2/17/2017</i>															
Council Bluffs (Pottawattamie County)															
\$51,000,000	\$51,000,000	\$0	\$1,053,300	6	0	44	50	6	0	44	50	22.9	2/28/2020	2/28/2022	
<i>Warren Distribution, Inc. (18-TJ-007) - 6/22/2018</i>															
Council Bluffs (Pottawattamie County)															
\$12,800,000	\$12,800,000	\$0	\$212,773	13	0	17	30	13	0	17	30	18.18	6/30/2021	6/30/2028	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
<i>Gavilon Ingredients, LLC (14-HQJTC-030) - 3/28/2014</i>																							
Council Bluffs (Pottawattamie County)																							
\$4,550,000	\$4,550,000	\$0	\$234,000	9	0	2	11	9	0	2	11	19.75	7	0	0	7	3/31/2019	\$7,757,238	7	0	0	7	3/31/2021
<i>Google, LLC (12-HQJP-051) -</i>																							
Council Bluffs (Pottawattamie County)																							
\$1,700,000,000	\$1,700,000,000	\$0	\$36,600,000	35	0	0	35	35	0	0	35	18.81	35	0	0	35	4/30/2019	\$1,700,000,000	35	0	0	35	4/30/2021
<i>Rasmussen Mechanical Services (17-TJWTC-006) - 1/20/2017</i>																							
Council Bluffs (Pottawattamie County)																							
\$6,550,000	\$6,550,000	\$0	\$95,628	11	0	1	12	11	0	1	12	19.08	11	0	1	12	1/31/2020	\$9,571,212	11	0	1	12	1/31/2022
<i>Rasmussen Mechanical Services (17-HQJTC-033) - 1/20/2017</i>																							
Council Bluffs (Pottawattamie County)																							
\$6,550,000	\$6,550,000	\$0	\$382,000	11	0	1	12	11	0	1	12	19.08	11	0	1	12	1/31/2020	\$9,571,212	11	0	1	12	1/31/2022

<i>Closed Projects - Successful</i>																					
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS				PROJECT COMPLETION					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date		
<i>Echo Group, Inc. (14-HQJTC-038) - 5/16/2014</i>																					
Council Bluffs (Pottawattamie County)																					
\$11,078,065	\$11,078,065	\$0	\$738,342	8	109	73	117	6	38	2	46	19.75	6	38	2	46	5/31/2017	\$12,452,917	5/31/2019		
<i>Link Snacks, Inc. (12-130-010) - 10/20/2011</i>																					
Underwood (Pottawattamie County)																					
\$9,382,931	\$9,382,931	\$40,000	\$382,526	6	0	125	131	6	0	125	131	18.81	6	0	125	131	10/31/2014	\$9,578,118	10/31/2016		

Pottawattamie County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Owen Industries, Inc. (14-HQJDF-020) - 1/17/2014																			
Carter Lake (Pottawattamie County)																			
\$34,750,000	\$34,750,000	\$50,000	\$2,036,040	1	19	15	35	1	19	15	35	19.75	1	19	16	36	1/31/2017	\$42,409,796	1/31/2019
Warren Distribution, Inc. (11-130-026) - 3/17/2011																			
Council Bluffs (Pottawattamie County)																			
\$6,430,401	\$5,275,401	\$100,000	\$630,024	2	9	0	11	2	9	0	11	18.56	2	9	0	11	3/31/2014	\$7,382,020	3/31/2016

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Alter Trading Corporation (13-EZ-011) - 3/22/2013																			
Council Bluffs (Pottawattamie County)																			
\$20,313,544	\$20,313,544	\$0	\$887,000	15	0	0	15	15	0	0	15	13.91	0	0	0	0	3/31/2016	\$0	3/31/2018

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Tyson Prepared Foods, Inc. #2 (11-VAAC-009) - 5/19/2011																			
Council Bluffs (Pottawattamie County)																			
\$48,386,187	\$48,386,187	\$800,000	\$2,474,106	53	0	79	132	44	0	79	123	12.85	44	0	0	44	5/31/2014	\$52,011,030	5/31/2016

Poweshiek County

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Brownells, Inc. (13-HQJTC-007) - 8/17/2012																			
Grinnell (Poweshiek County)																			
\$15,524,000	\$13,780,000	\$0	\$1,112,260	41	0	0	41	41	0	0	41	18.12	38	0	0	38	8/31/2015	\$18,873,178	8/31/2017
Monsanto Company (13-HQJTC-021) - 1/18/2013																			
Grinnell (Poweshiek County)																			
\$112,000,000	\$21,500,000	\$0	\$1,491,600	8	0	0	8	8	0	0	8	18.12	8	0	0	8	1/31/2016	\$124,482,728	1/31/2018

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
<i>Sobotka Engineering, Inc. d/b/a Excel Engineering (13-HQJTC-018) - 11/16/2012</i>												
Diagonal (Ringgold County)												
\$1,630,600	\$1,630,600	\$0	\$85,836	10	0	0	10	10	0	0	10	15.64

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>AMPC, Inc. d/b/a Proliant Meat Ingredients (12-HQJP-007) - 8/18/2011</i>							
Lytton (Sac County)							
\$8,000,000	\$8,000,000	\$0	\$110,000	0	0	3	3

Scott County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
CharNor, Inc. (16-HQJDF-023) - 11/20/2015												
Davenport (Scott County)												
\$1,670,000	\$570,000	\$245,000	\$0	49	0	25	74	49	0	25	74	16.06
Hardi North America, Inc. (14-HQJTC-018) - 1/17/2014												
Davenport (Scott County)												
\$2,100,000	\$2,100,000	\$0	\$93,000	4	0	20	24	4	0	20	24	17.2

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Arconic, Inc. (18-HQJDF-025) - 11/17/2017							
Bettendorf (Scott County)							
\$162,560,000	\$159,560,000	\$1,500,000	\$4,331,400	30	250	0	280
Davenport, City of (Phoenix Closures) (11-IFC-003) - 3/17/2011							
Davenport (Scott County)							
\$1,650,000	\$1,650,000	\$250,000	\$0	0	0	0	0
Geneseo Communications Services, Inc. (12-130-018) - 12/16/2011							
Davenport (Scott County)							
\$15,090,000	\$14,990,000	\$96,000	\$568,700	12	0	1	13
Lewis Machine & Tool Company (14-EZ-003 and 14-HQJDF-007) - 10/18/2013							
Davenport (Scott County)							
\$5,100,000	\$3,600,000	\$550,000	\$115,000	55	0	163	218
Phoenix Closures (11-HQJP-028) - 3/17/2011							
Davenport (Scott County)							
\$30,570,680	\$23,177,680	\$0	\$700,000	19	0	49	68

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Atlantic Bottling Company (18-HQJTC-045) - 5/18/2018														
Walcott (Scott County)														
\$1,915,000	\$235,000	\$0	\$240,900	106	0	37	143	106	0	37	143	18.3	5/31/2021	5/31/2023

Scott County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage			
<i>Carleton Life Support Systems Inc. (19-HQJDF-005) - 2/22/2019</i>															
Davenport (Scott County)															
\$67,703,900	\$29,697,500	\$400,000	\$1,093,810	150	0	0	150	150	0	0	150	19.3	2/28/2022	2/28/2024	
<i>Sterilite Corporation (17-HQJDF-034) - 1/20/2017</i>															
Davenport (Scott County)															
\$73,000,000	\$73,000,000	\$511,000	\$3,600,000	100	0	400	500	100	0	400	500	18.74	1/31/2023	1/31/2025	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
<i>Kraft Heinz Foods Company (16-HQJDF-021) - 11/5/2015</i>																							
Davenport (Scott County)																							
\$203,000,000	\$163,000,000	\$3,000,000	\$1,750,000	0	261	0	261	0	261	0	261	17.84	0	261	0	261	11/30/2018	\$245,121,098	0	261	0	261	11/30/2020
<i>Lewis Machine & Tool Company (17-HQJDF-053) - 5/19/2017</i>																							
Eldridge (Scott County)																							
\$9,449,110	\$7,299,110	\$250,000	\$801,955	50	0	128	178	50	0	128	178	18.74	50	0	128	178	5/31/2020	\$9,525,125	50	0	21	71	5/31/2022

<i>Closed Projects - Successful</i>																					
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date		
<i>Alcoa, Inc. (12-130-007) - 9/15/2011</i>																					
Riverdale (Scott County)																					
\$300,000,000	\$162,900,000	\$3,000,000	\$1,360,000	150	200	0	350	150	200	0	350	22.54	150	200	0	350	1/31/2015	\$304,066,880	1/31/2017		
<i>Alter Trading Corporation (15-HQJTC-030) - 1/16/2015</i>																					
Davenport (Scott County)																					
\$6,700,000	\$5,995,500	\$0	\$160,225	4	0	9	13	4	0	9	13	17.47	4	0	9	13	1/31/2018	\$6,728,719	1/31/2020		
<i>Alter Trading Corporation - Alter Metal Recycling (11-HQJP-039) - 5/19/2011</i>																					
Davenport (Scott County)																					
\$14,500,000	\$14,500,000	\$0	\$411,418	1	1	2	4	1	1	2	4	22.07	1	1	0	2	5/31/2014	\$14,810,072	5/31/2016		
<i>Fidlar Acquisition Inc. d/b/a Fidlar Technologies (12-130-013) - 10/20/2011</i>																					
Davenport (Scott County)																					
\$2,670,000	\$2,670,000	\$336,000	\$186,500	42	0	6	48	31	0	17	48	22.54	48	0	0	48	10/31/2014	\$6,119,712	10/31/2016		

Scott County (Continued)

<i>Closed Projects - Successful</i>																			
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Genesis Systems Group (14-EZ-004) - 11/22/2013																			
Davenport (Scott County)																			
\$4,145,000	\$4,145,000	\$0	\$162,600	9	2	0	11	9	2	0	11	15.48	9	2	0	11	11/30/2016	\$4,187,100	11/30/2018
Grace Engineered Products, Inc. (15-HQJDF-006) - 8/22/2014																			
Davenport (Scott County)																			
\$2,740,000	\$2,710,000	\$30,000	\$105,800	8	0	3	11	8	0	3	11	17.47	8	0	3	11	8/31/2017	\$4,174,111	8/31/2019
Mid-American Glass, Inc. (13-EZ-013) - 3/22/2013																			
Davenport (Scott County)																			
\$4,080,000	\$4,000,000	\$0	\$400,000	13	3	0	16	13	3	0	16	15.17	13	3	0	16	3/31/2016	\$4,900,483	3/31/2018
Nestle Purina PetCare Company (12-HQJC-018) - 10/20/2011																			
Davenport (Scott County)																			
\$19,147,000	\$19,147,000	\$0	\$500,000	0	10	0	10	0	10	0	10	22.54	0	10	0	10	10/31/2014	\$20,347,183	10/31/2016
Sadler Power Train, Inc. (13-HQJTC-029) - 1/18/2013																			
Davenport (Scott County)																			
\$3,250,000	\$3,240,000	\$0	\$135,450	6	0	0	6	6	0	0	6	16.85	6	0	0	6	1/31/2016	\$3,700,248	1/31/2018
Seaberg Industries, Inc. (11-130-036) - 6/16/2011																			
Davenport (Scott County)																			
\$3,318,000	\$2,960,000	\$176,000	\$149,000	20	0	92	112	20	0	92	112	22.07	20	0	27	47	6/30/2014	\$3,717,713	6/30/2016
The Schebler Company (12-HQJP-035) - 2/17/2012																			
Riverdale (Scott County)																			
\$1,521,945	\$1,516,945	\$0	\$28,370	3	1	0	4	3	1	0	4	22.54	3	1	0	4	2/28/2015	\$1,418,520	2/28/2017
Von Maur, Inc. (12-EZ-018) - 6/22/2012																			
Davenport (Scott County)																			
\$15,500,000	\$15,500,000	\$0	\$1,500,000	10	0	0	10	10	0	0	10	15.6	10	0	0	10	6/30/2015	\$18,286,232	6/30/2017

<i>Closed Projects - Full Repayment Required</i>																			
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Hardi North America, Inc. (12-HQJP-011) - 8/18/2011																			
Davenport (Scott County)																			
\$3,664,558	\$3,654,558	\$0	\$101,445	1	0	17	18	1	0	17	18	22.54	0	0	0	0	8/31/2014	\$4,169,782	8/31/2016

Scott County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Geneseo Communications Services, Inc. (12-130-028) - 4/20/2012</i>																			
Bettendorf (Scott County)																			
\$15,200,000	\$14,600,000	\$96,000	\$498,900	12	0	1	13	6	0	1	7	22.54	4	0	0	4	4/30/2016	\$19,984,991	4/30/2018

Shelby County

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
AMPC, Inc. d/b/a Proliant Meat Ingredients (13-HQJTC-001) - 7/20/2012																			
Harlan (Shelby County)																			
\$21,700,000	\$21,700,000	\$0	\$336,000	1	0	12	13	1	0	12	13	17.98	1	0	12	13	7/31/2015	\$27,596,114	7/31/2017
AMPC, Inc. d/b/a Proliant Meat Ingredients (12-EZ-004) - 7/21/2011																			
Harlan (Shelby County)																			
\$9,550,000	\$9,550,000	\$0	\$508,530	10	3	0	13	10	3	0	13	12.34	10	3	0	13	7/31/2014	\$11,200,431	7/31/2016
Menard, Inc. (11-EZ-032) - 5/19/2011																			
Shelby (Shelby County)																			
\$11,268,832	\$10,918,832	\$0	\$1,116,370	28	0	20	48	26	0	22	48	12.34	26	0	22	48	5/31/2014	\$16,538,872	5/31/2016

Sioux County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	
K2W Precision Inc. (18-HQJTC-021) - 10/20/2017													
Orange City (Sioux County)													
\$3,495,000	\$3,445,000	\$0	\$105,000	5	0	0	5	5	0	0	5	19.85	
Quatro Composites, a Division of Tec Industries LLC (12-130-039) - 6/22/2012													
Orange City (Sioux County)													
\$12,881,877	\$11,856,465	\$1,500,000	\$313,313	90	11	9	110	90	11	9	110	19.28	

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage			
Harbor Group Inc. (18-HQJDF-033) - 1/19/2018															
Sioux Center (Sioux County)															
\$14,130,000	\$14,130,000	\$375,000	\$969,100	50	0	0	50	50	0	0	50	19.85	1/31/2021	1/31/2023	
Ironwood 53 LLC and Whitetail Holdings, LLC (21-HQJTC-023) - 3/19/2021															
Rock Valley (Sioux County)															
\$3,045,857	\$2,515,857	\$0	\$200,953	16	0	0	16	16	0	0	16	22.04	3/31/2024	3/31/2026	
Link MFG., Ltd. (21-HQJTC-017) - 1/22/2021															
Sioux Center (Sioux County)															
\$6,000,000	\$6,000,000	\$0	\$329,500	14	0	40	54	14	0	40	54	22.32	1/31/2024	1/31/2026	
ReadiFuels-Iowa, LLC (19-HQJTC-021) - 2/22/2019															
Hull (Sioux County)															
\$58,700,000	\$58,700,000	\$0	\$2,806,500	27	0	4	31	27	0	4	31	20.47	2/28/2022	2/28/2024	
Sioux-Preme Packaging Co. (19-HQJTC-003) - 8/17/2018															
Sioux Center (Sioux County)															
\$27,000,000	\$27,000,000	\$0	\$813,825	10	0	40	50	10	0	40	50	20.41	8/31/2021	8/31/2023	
Vogel Paint and Wax Company, Inc. (19-HQJTC-005) - 10/19/2018															
Orange City (Sioux County)															
\$24,135,708	\$24,135,705	\$0	\$2,413,566	69	0	85	154	69	0	85	154	20.48	10/31/2023	10/31/2025	
Vogel Paint and Wax Company, Inc. (16-HQJTC-038) - 2/19/2016															
Orange City (Sioux County)															
\$29,900,000	\$29,900,000	\$0	\$972,500	3	0	46	49	3	0	46	49	20.82	2/28/2021	2/28/2023	

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date

Sioux County (Continued)

Cambridge Technologies, LLC (16-HQJDF-014) - 8/21/2015																								
Sioux Center (Sioux County)																								
\$880,000	\$820,000	\$67,500	\$30,850	9	0	30	39	9	0	30	39	20.77	9	0	30	39	2/28/2019	\$1,893,591	9	0	30	39	2/28/2021	
Kooima Company (16-HQJTC-065) - 6/17/2016																								
Rock Valley (Sioux County)																								
\$12,100,000	\$12,100,000	\$0	\$121,000	82	0	69	151	82	0	69	151	19.28	82	0	69	151	6/30/2019	\$17,389,401	82	0	69	151	6/30/2021	
Rosenboom Machine & Tool, Inc. (16-HQJTC-059) - 5/20/2016																								
Sheldon (Sioux County)																								
\$16,620,000	\$16,125,000	\$0	\$894,700	17	0	37	54	17	0	37	54	19.44	17	0	18	35	5/31/2019	\$17,009,366	17	0	18	35	5/31/2021	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Harbor Group Inc. (13-HQJDF-015) - 10/19/2012																				
Sioux Center (Sioux County)																				
\$1,510,000	\$1,510,000	\$225,000	\$93,500	30	0	15	45	30	0	15	45	18.66	30	0	6	36	10/31/2015	\$1,976,488	10/31/2017	
Hirschbach Motor Lines, Inc. (14-TJWTC-006) - 4/18/2014																				
Sioux City (Sioux County)																				
\$850,000	\$850,000	\$0	\$144,000	25	0	0	25	16	0	0	16	16.14	16	0	0	16	4/30/2017	\$864,260	4/30/2019	
Hospers, City of (11-IFC-005) - 6/16/2011																				
Hospers (Sioux County)																				
\$2,200,000	\$2,200,000	\$750,000	\$0	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	0	N/A	6/30/2014	\$2,940,585	N/A	

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date	
Global Aquaculture Supply Company LLC (17-HQJDF-052) - 5/19/2017																				
Alton (Sioux County)																				
\$3,322,000	\$3,262,000	\$64,000	\$184,020	8	0	0	8	8	0	0	8	19.6	0	0	0	0	5/31/2020	\$0	5/31/2022	

Sioux County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Exemplar Genetics, LLC (12-VAAC-008) - 12/16/2011</i>																			
Sioux Center (Sioux County)																			
\$1,797,000	\$1,797,000	\$300,000	\$114,400	12	2	4	18	0	0	0	0	20.92	0	0	0	0	12/31/2015	\$359,125	12/31/2017

Story County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
3M Company (19-HQJTC-007) - 9/21/2018												
Ames (Story County)												
\$30,185,400	\$27,835,400	\$0	\$2,144,477	16	0	0	16	16	0	0	16	26.11
3M Company (13-HQJTC-026) - 1/18/2013												
Ames (Story County)												
\$28,997,100	\$24,497,100	\$0	\$1,286,500	63	0	0	63	63	0	12	75	20.81
Solum, Inc. (12-130-036) - 6/22/2012												
Ames (Story County)												
\$4,940,000	\$2,140,000	\$100,000	\$158,000	25	0	0	25	25	0	0	25	21.25
Xpanxion, LLC (16-HQJDF-007) - 8/21/2015												
Ames (Story County)												
\$785,000	\$360,000	\$180,000	\$0	45	0	0	45	45	0	0	45	23.21

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Generation Repair and Service, LLC (13-HQJTC-013) - 10/19/2012												
Story City (Story County)												
\$10,500,000	\$10,500,000	\$0	\$102,000	7	0	0	7					
Hipra USA, LLC (11-130-037) - 6/16/2011												
Ames (Story County)												
\$57,375,495	\$47,925,800	\$475,000	\$2,702,181	75	0	0	75					
Smart Ag, Inc. (19-HQJDF-002) - 8/17/2018												
Ames (Story County)												
\$2,340,000	\$830,000	\$250,000	\$80,000	40	0	40	80					
Thesis Chemistry, LLC (12-130-015) - 11/18/2011												
Nevada (Story County)												
\$62,350,000	\$55,550,000	\$500,000	\$4,771,500	61	0	69	130					
Vertex Software, LLC (19-HQJDF-006) - 2/22/2019												
Ames (Story County)												
\$32,100,000	\$1,600,000	\$1,500,000	\$1,925,000	300	0	0	300					

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
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Story County (Continued)

Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
Amcors Rigid Plastics USA, Inc. (20-HQJTC-022) - 4/17/2020														
Ames (Story County)														
\$3,086,270	\$3,086,270	\$0	\$172,591	6	0	42	48	6	0	42	48	27.25	4/30/2023	4/30/2025
Continental Manufacturing Chemist, Inc. (18-HQJDF-006) - 7/21/2017														
Huxley (Story County)														
\$9,204,000	\$6,954,000	\$600,000	\$9,204,000	19	0	29	48	19	0	29	48	24.14	7/31/2022	7/31/2024
Hormel Foods Corporation and Burke Marketing Corporation (19-HQJTC-008) - 9/21/2018														
Nevada (Story County)														
\$150,400,000	\$15,000,000	\$0	\$10,512,000	52	0	158	210	52	0	158	210	24.95	9/30/2021	9/30/2023
M.H. Eby, Inc. (19-HQJDF-003) - 9/21/2018														
Story City (Story County)														
\$4,675,000	\$4,675,000	\$176,000	\$323,000	22	0	42	64	22	0	42	64	26.11	9/30/2021	9/30/2023
Mid-States Material Handling & Fabrication (21-HQJTC-006) - 8/21/2020														
Nevada (Story County)														
\$3,169,500	\$3,169,500	\$0	\$108,015	1	0	8	9	1	0	8	9	27.07	8/31/2023	8/31/2025
Mid-States Material Handling & Fabrication (18-HQJTC-054) - 6/22/2018														
Nevada (Story County)														
\$4,415,000	\$4,255,000	\$0	\$181,900	1	0	13	14	1	0	13	14	24.2	6/30/2021	6/30/2023
VERBIO North America Corporation (19-HQJTC-011) - 11/16/2018														
Nevada (Story County)														
\$35,000,000	\$35,000,000	\$0	\$1,780,000	28	0	16	44	28	0	16	44	24.95	11/30/2021	11/30/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
American Packaging Corporation (16-HQJDF-010) - 7/17/2015																								
Story City (Story County)																								
\$44,372,622	\$44,372,622	\$470,000	\$727,503	94	0	0	94	94	0	0	94	23.21	94	0	0	94	3/31/2020	\$44,809,927	94	0	0	94	3/31/2022	
Barilla America, Inc. (17-HQJDF-040) - 3/17/2017																								
Ames (Story County)																								
\$64,000,000	\$64,000,000	\$375,000	\$1,216,000	9	0	32	41	9	0	32	41	24.12	2	0	32	34	3/31/2020	\$67,681,884	2	0	32	34	3/31/2022	
Boehringer Ingelheim Vetmedica, Inc. (15-HQJTC-020) - 12/19/2014																								
Ames (Story County)																								
\$11,993,196	\$2,812,016	\$0	\$166,790	1	0	0	1	1	0	0	1	23.21	1	0	0	1	12/31/2018	\$31,560,251	1	0	0	1	12/31/2020	

Story County (Continued)

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
WebFilings, LLC (14-HQJDF-009) - 10/18/2013																							
Ames (Story County)																							
\$78,240,000	\$15,500,000	\$5,000,000	\$500,000	700	0	0	700	111	0	0	111	22.01	111	0	0	111	10/31/2018	\$242,702,869	111	0	0	111	10/31/2020

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
American Packaging Corporation (14-HQJDF-032) - 5/16/2014																				
Story City (Story County)																				
\$8,856,500	\$8,856,500	\$62,500	\$309,237	20	0	0	20	20	0	0	20	22.01	20	0	0	20	5/31/2017	\$9,685,786	5/31/2019	
Barilla America, Inc. (15-HQJTC-031) - 1/16/2015																				
Ames (Story County)																				
\$26,830,000	\$26,500,000	\$0	\$765,090	2	0	21	23	2	0	21	23	23.21	2	0	21	23	1/31/2018	\$26,920,319	1/31/2020	
Ensoft Corp (04-EVAFA-009) - 2/19/2004																				
Ames (Story County)																				
\$550,000	\$36,000	\$75,000	\$0	50	0	0	50	50	0	0	50	N/A	50	0	0	50	N/A		N/A	
Rural Soluxions LLC/XPX Holdings, LLC (12-100-001) - 8/18/2011																				
Ames (Story County)																				
\$325,000	\$95,000	\$54,000	\$0	20	0	0	20	20	0	0	20	16.34	20	0	0	20	8/31/2014	\$5,659,387	8/31/2016	

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
Almaco (14-HQJDF-026) - 2/21/2014																			
Nevada (Story County)																			
\$5,735,000	\$1,340,000	\$150,000	\$141,725	23	0	0	23	23	0	0	23	22.01	0	0	0	0	2/28/2017	\$0	2/28/2019

Story County (Continued)

Closed Projects - Partial Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Amcor Rigid Plastics USA, Inc. (12-130-037) - 6/22/2012</i>																			
Ames (Story County)																			
\$24,060,000	\$24,060,000	\$175,000	\$1,275,000	0	97	0	97	0	97	0	97	21.25	0	97	0	97	6/30/2015	\$18,891,895	6/30/2017
<i>Indoshell Precision Technologies, LLC (11-100-012) - 1/20/2011</i>																			
Story City (Story County)																			
\$7,175,000	\$6,975,000	\$450,000	\$305,000	26	0	46	72	8	0	0	8	20.84	4	0	0	4	1/31/2015	\$7,114,941	1/31/2017

Tama County

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Iowa Premium Beef, LLC (14-HQJTC-035) - 4/18/2014</i>																			
Tama (Tama County)																			
\$48,593,441	\$48,093,441	\$0	\$4,000,000	120	0	0	120	120	0	0	120	15.42	120	0	0	120	4/30/2017	\$51,045,303	4/30/2019

Wapello County

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Winger Contracting Company (08-EZ-032) - 4/17/2008																								
Ottumwa (Wapello County)																								
\$1,147,000	\$937,000	\$0	\$112,700	24	0	0	24	21	0	0	21	12.4	21	0	0	21	4/30/2011	\$1,411,392	21	0	0	21	4/30/2021	

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date	
Ajinomoto Heartland, Inc. (13-HQJTC-034) - 3/22/2013																				
Eddyville (Wapello County)																				
\$29,775,900	\$29,594,600	\$0	\$1,037,645	11	0	4	15	11	0	4	15	17.21	11	0	4	15	3/31/2016	\$29,775,900	3/31/2018	
Plastipak Packaging, Inc/PAK Realty, LLC (15-HQJTC-039) - 2/20/2015																				
Ottumwa (Wapello County)																				
\$22,040,000	\$22,040,000	\$0	\$848,835	15	0	10	25	23	0	10	33	16.67	23	0	10	33	2/28/2018	\$24,004,533	2/28/2020	

Warren County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
C & L Companies, Inc. (13-HQJTC-035) - 3/22/2013												
Indianola (Warren County)												
\$1,831,000	\$1,831,000	\$0	\$46,000	2	0	0	2	2	0	6	8	18.26

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
M.G. Waldbaum Co dba Michael Foods Egg Products Co. (18-HQJTC-037) - 2/16/2018														
Norwalk (Warren County)														
\$85,000,000	\$85,000,000	\$0	\$3,892,450	17	0	151	168	17	0	151	168	24.38	2/28/2021	2/28/2023
Microsoft Corporation (17-HQJTC-006) - 7/22/2016														
West Des Moines (Warren County)														
\$417,700,000	\$417,700,000	\$0	\$4,725,000	11	0	46	57	11	0	46	57	27.92	7/1/2021	7/1/2023

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Windsor Window Company & Evergreen Investments Inc. (17-HQJTC-057) - 5/19/2017																							
Norwalk (Warren County)																							
\$10,545,858	\$10,545,858	\$0	\$536,976	6	0	29	35	6	0	29	35	23.18	6	0	29	35	5/31/2020	\$11,144,904	6	0	29	35	5/31/2022

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS			PROJECT COMPLETION			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Capital City Fruit, Inc. (11-130-027) - 4/21/2011																			
Norwalk (Warren County)																			
\$11,450,000	\$11,450,000	\$215,000	\$1,000,500	4	38	0	42	4	38	0	42	18.3	4	38	0	42	4/30/2014	\$12,617,109	4/30/2016
Loffredo Gardens, Inc. dba Loffredo Fresh Produce Co., Inc. (14-HQJTC-019) - 1/17/2014																			
Norwalk (Warren County)																			
\$7,139,000	\$7,139,000	\$0	\$401,670	6	0	0	6	6	0	0	6	19.58	6	0	0	6	1/31/2017	\$8,366,922	1/31/2019

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage
<i>East Penn Manufacturing Co. (18-HQJDF-052) - 6/22/2018</i>														
Corydon (Wayne County)														
\$171,477,684	\$171,227,684	\$1,428,000	\$1,092,074	204	0	0	204	204	0	0	204	15.14	6/30/2022	6/30/2024

Webster County

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Boehringer Ingelheim Vetmedica, Inc. (15-HQJTC-021) - 12/19/2014							
Fort Dodge (Webster County)							
\$100,171,672	\$94,835,172	\$0	\$1,963,591	0	0	0	0

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date	
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Completion Date	Maint. Date
CJ Bio America Inc. (18-HQJTC-027) - 11/17/2017														
Fort Dodge (Webster County)														
\$51,047,000	\$46,107,000	\$0	\$901,430	18	0	0	18	18	0	0	18	17.56	11/30/2020	11/30/2022

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS			PROJECT COMPLETION								
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Silgan Containers Manufacturing Corporation (07-EZ-030) - 12/21/2006																							
Fort Dodge (Webster County)																							
\$20,410,000	\$16,360,000	\$200,000	\$1,403,750	32	0	0	32	32	0	0	32	12.05	32	0	0	32	12/31/2010	\$21,984,653	32	0	0	32	12/31/2020

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				FINAL JOBS			PROJECT COMPLETION				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
AML Riverside LLC (15-HQJDF-055) - 5/22/2015																			
Fort Dodge (Webster County)																			
\$7,400,000	\$5,700,000	\$300,000	\$0	30	0	0	30	30	0	0	30	16.45	30	0	0	30	5/31/2018	\$8,054,479	5/31/2020
Cargill Incorporated (11-HQJP-035) - 4/21/2011																			
Fort Dodge (Webster County)																			
\$224,000,000	\$194,677,783	\$2,000,000	\$1,152,408	96	0	8	104	138	0	8	146	19.62	138	0	8	146	4/30/2014	\$297,301,000	4/30/2016
CJ Bio America Inc. (12-130-014) - 10/20/2011																			
Fort Dodge (Webster County)																			
\$327,627,000	\$291,337,000	\$1,800,000	\$7,711,000	180	0	0	180	158	0	9	167	20.13	158	0	9	167	10/31/2014	\$327,108,848	10/31/2016

Webster County (Continued)

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
<i>Land O'Lakes, Inc. (12-130-009) - 10/20/2011</i>																			
Fort Dodge (Webster County)																			
\$1,119,580	\$1,119,580	\$200,000	\$100,000	1	25	0	26	0	25	0	25	19.62	0	25	0	25	10/31/2014	\$1,970,545	10/31/2016

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
<i>Winnebago Industries, Inc. (19-HQJTC-019) - 2/22/2019</i>							
Forest City (Winnebago County)							
\$5,300,000	\$5,300,000	\$0	\$361,000	23	0	125	148

Woodbury County

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Cloverleaf Cold Storage Co. (15-TJ-001) - 7/18/2014												
Sioux City (Woodbury County)												
\$2,007,725	\$927,725	\$0	\$400,000	9	23	4	36	9	23	4	36	16.63
Curly's Foods/Smithfield Foods (15-HQJTC-052) - 4/17/2015												
Sioux City (Woodbury County)												
\$9,000,000	\$9,000,000	\$0	\$360,000	8	0	22	30	8	0	22	30	20.66
FEH Associates, Inc. (14-TJ-004) - 1/17/2014												
Sioux City (Woodbury County)												
\$420,000	\$20,000	\$0	\$155,629	4	14	0	0	4	14	0	18	16.14

Projects Not Proceeding - Declined/Rescinded

AWARD				PROJECTED JOBS			
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total
Dennis Supply Company (14-TJ-001) - 7/19/2013							
Sioux City (Woodbury County)							
\$650,002	\$650,002	\$0	\$100,000	0	17	0	17
Rasmussen Mechanical Services (11-EZ-019) - 1/20/2011							
Sioux City (Woodbury County)							
\$3,710,000	\$3,710,000	\$0	\$388,000	0	36	0	36
Sioux City Brick & Tile Company (18-TJWTC-002) - 3/23/2018							
Sioux City (Woodbury County)							
\$200,000	\$1,690,000	\$0	\$274,726	0	16	0	16
TrinityRail Maintenance Services, Inc. (15-TJWTC-005) - 10/17/2014							
Sioux City (Woodbury County)							
\$29,520,000	\$29,520,000	\$0	\$1,900,470	160	0	90	250

Projects Under Contract - Performance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					Completion Date	Maint. Date
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage		
Beth Bruening PC dba Bruening Eye Specialists (17-TJWTC-004) - 10/21/2016														
Sioux City (Woodbury County)														
\$1,618,679	\$1,618,679	\$0	\$98,850	6	0	7	13	6	0	7	13	18.72	7/31/2020	7/31/2022

Woodbury County (Continued)

<i>Projects Under Contract - Performance Period</i>															
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				Completion Date	Maint. Date		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total			Qualifying Wage	
Braunger Foods, LLC & BTW Properties, Inc. (16-TJWTC-001) - 8/21/2015															
Sioux City (Woodbury County)															
\$4,325,000	\$4,325,000	\$0	\$300,000	0	18	0	18	0	18	0	18	17.33	8/31/2018	8/31/2020	
Gelita USA, Inc. (17-HQJDF-023) - 11/18/2016															
Sergeant Bluff (Woodbury County)															
\$22,095,000	\$22,065,000	\$105,000	\$780,000	21	0	0	21	21	0	0	21	20.17	11/30/2019	11/30/2021	
Meridian Clinical Research, LLC (20-TJWTC-002) - 6/19/2020															
Sioux City (Woodbury County)															
\$862,305	\$630,000	\$0	\$154,608	6	0	35	41	6	0	35	41	20.55	6/30/2023	6/30/2025	
Seaboard Triumph Foods, LLC (15-TJWTC-010) - 5/22/2015															
Sioux City (Woodbury County)															
\$301,383,332	\$298,430,089	\$0	\$10,052,252	256	0	898	1154	256	0	898	1154	16.63	9/30/2020	9/30/2027	
Seaboard Triumph Foods, LLC (15-HQJTC-047) - 5/22/2015															
Sioux City (Woodbury County)															
\$301,383,332	\$298,430,089	\$0	\$6,390,750	256	0	898	1154	256	0	898	1154	20.66	9/30/2020	9/30/2022	

<i>Projects Under Contract - Maintenance Period</i>																							
AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				REPORTED JOBS				PROJECT COMPLETION							
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
C2C Express Inc. (17-TJWTC-007) - 3/17/2017																							
Sioux City (Woodbury County)																							
\$305,000	\$60,000	\$0	\$45,750	0	13	0	13	4	13	0	17	18.74	4	13	0	17	3/31/2020	\$320,879	4	13	0	17	3/31/2022
Cloverleaf Cold Storage (17-HQJTC-007) - 7/22/2016																							
Sioux City (Woodbury County)																							
\$18,000,000	\$18,000,000	\$0	\$405,000	1	0	7	8	1	0	7	8	20.17	0	0	0	0	7/31/2019	\$21,654,431	0	0	0	0	7/31/2021
Echo Electric Supply Company (14-TJ-005) - 11/22/2013																							
Sioux City (Woodbury County)																							
\$2,790,000	\$2,790,000	\$0	\$518,000	13	24	0	37	13	24	0	37	16.14	13	24	0	37	11/30/2016	\$5,181,056	13	24	0	37	11/20/2023
Rocklin Manufacturing Co. (17-TJWTC-005) - 11/18/2016																							
Sioux City (Woodbury County)																							
\$1,396,000	\$1,394,000	\$0	\$176,648	0	8	0	8	0	8	0	8	20.17	0	8	0	8	11/30/2019	\$1,592,551	0	8	0	8	11/30/2021

Woodbury County (Continued)

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS				PROJECT COMPLETION						
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date
Rocklin Manufacturing Co. (17-HQJTC-026) - 11/18/2016																							
Sioux City (Woodbury County)																							
\$1,396,000	\$1,394,000	\$0	\$90,066	0	8	0	8	0	8	0	8	20.17	0	8	0	8	11/30/2019	\$1,592,551	0	8	0	8	11/30/2021
Superior Industrial Mechanical Inc. and Rohan Properties, LLC (17-TJWTC-008) - 6/16/2017																							
Sioux City (Woodbury County)																							
\$849,000	\$848,000	\$0	\$152,000	20	0	6	26	20	0	6	26	18.72	20	0	1	21	2/28/2021	\$1,059,767	20	0	1	21	2/28/2023
TMS, Inc. & KV, LLC (17-TJWTC-003) - 9/16/2016																							
Sioux City (Woodbury County)																							
\$494,484	\$490,484	\$0	\$75,000	6	8	1	15	2	8	0	10	18.72	2	8	0	10	9/30/2019	\$626,036	2	8	0	10	9/30/2021

Closed Projects - Successful

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Costs	Maint. Date
Ag Processing Inc. a Cooperative (15-HQJDF-022) - 12/19/2014																			
Sergeant Bluff (Woodbury County)																			
\$115,356,857	\$113,495,749	\$176,000	\$1,090,000	22	0	1	23	22	0	1	23	20.66	22	0	1	23	12/31/2017	\$115,373,952	12/31/2019
Bomgaars Supply, Inc. & Confluent Enterprises, LLC (14-EZ-002) - 10/18/2013																			
Sioux City (Woodbury County)																			
\$17,000,000	\$17,000,000	\$0	\$2,051,200	0	49	15	64	0	49	15	64	14.6	0	49	15	64	10/31/2016	\$15,866,962	10/31/2018
CF Industries Nitrogen (13-HQJDF-019) - 11/1/2012																			
Sergeant Bluff (Woodbury County)																			
\$1,700,000,000	\$1,690,000,000	\$1,500,000	\$31,000,000	100	0	0	100	100	0	0	100	20.12	100	0	0	100	11/30/2016	\$2,909,664,273	11/30/2018
Jackson Recovery Centers, Inc. (14-TJ-002) - 9/20/2013																			
Sioux City (Woodbury County)																			
\$9,514,000	\$9,514,000	\$0	\$69,760	12	0	13	25	12	0	13	25	16.14	12	0	12	24	9/30/2016	\$11,212,630	9/30/2018
Sabre Communications Corporation (12-100-009) - 3/26/2012																			
Sioux City (Woodbury County)																			
\$25,470,955	\$25,470,955	\$960,000	\$2,045,000	177	151	9	337	177	151	9	337	15.77	177	151	9	337	3/31/2015	\$27,477,748	3/31/2017
Tri-State Specialists, LLP (14-TJ-009) - 5/16/2014																			
Sioux City (Woodbury County)																			
\$1,223,200	\$400,000	\$0	\$184,000	1	17	5	18	1	17	5	23	16.14	1	17	5	23	5/31/2017	\$1,938,883	5/31/2019

Woodbury County (Continued)

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>Physical Therapy Specialists (15-TJWTC-007) - 2/20/2015</i>																			
Sioux City (Woodbury County)																			
\$518,000	\$223,000	\$0	\$50,000	6	9	0	15	6	9	0	15	16.63	0	0	0	0	2/28/2018	\$0	2/28/2020

Closed Projects - Full Repayment Required

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					FINAL JOBS				PROJECT COMPLETION		
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Project Cost	Maint. Date
<i>New Heaven Chemicals Inc. (15-HQJDF-001) - 7/18/2014</i>																			
Manly (Worth County)																			
\$8,850,000	\$8,850,000	\$128,000	\$402,000	16	0	0	16	16	0	0	16	14.79	0	0	0	0	7/31/2017	\$0	7/31/2019

Projects Not Proceeding - Contract Terminated

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)				
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage
Hagie Manufacturing Company (13-HQJDF-036) - 4/23/2013												
Clarion (Wright County)												
\$22,000,000	\$19,500,000	\$850,000	\$1,150,000	150	0	0	150	150	0	0	150	14.55

Projects Under Contract - Maintenance Period

AWARD				PROJECTED JOBS				CONTRACTED JOBS (as of 6/30/2021)					REPORTED JOBS			PROJECT COMPLETION								
Total Project Cost	Capital Investment	Direct Funding	Max. Tax Benefit	Created	Retained	Other	Total	Created	Retained	Other	Total	Qualifying Wage	Created	Retained	Other	Total	Completion Date	Total Project Cost @ Completion	Created Jobs	Retained Jobs	Other Jobs	Total Jobs	Maint. Date	
Prestage Foods of Iowa, LLC (17-HQJTC-009) - 8/18/2016																								
Eagle Grove (Wright County)																								
\$240,000,000	\$239,250,000	\$0	\$11,480,250	332	0	590	922	332	0	590	922	15.54	332	0	283	615	8/31/2019	\$320,694,268	332	0	283	615	8/31/2021	